## Ag Business Climate Outlook for 2017

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## Where are Grain Prices Headed?

## CAUTION

 BetterPRICES
AHEAD

| 2012 | 2013 | 2014 | 2015 | 2016 <br> USDA | $\mathbf{2 0 1 7}$ <br> Futures <br> MYA | 2018 <br> Futures <br> MYA | 2019 <br> Futures <br> MYA |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Corn | $\$ 6.89$ | $\$ 4.46$ | $\$ 3.70$ | $\$ 3.60$ | $\$ 3.35$ | $\$ 3.75$ | $\$ 3.90$ | $\$ 4.00$ |
| Soybeans | $\$ 14.40$ | $\$ 13.00$ | $\$ 10.10$ | $\$ 8.95$ | $\$ 9.45$ | $\$ 9.65$ | $\$ 9.35$ | $\$ 9.25$ |
| Wheat | $\$ 7.77$ | $\$ 6.87$ | $\$ 5.99$ | $\$ 4.89$ | $\$ 3.70$ | $\$ 4.05$ | $\$ 4.60$ | $\$ 4.90$ |

Estimated Revenue and Costs/Acre on a 50/50 Corn/Soybean Farm on Average Quality Indiana Land




Index of Non-Real Estate Farm Loans Repayment Rates $7^{\text {th }}$ (Chicago) Federal Reserve District


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## Liquidity Scores (2015 Illinois FBFM)

| Measure | Benchmark | Upper <br> Quartile | Median | Lower <br> Quartile |
| :--- | :---: | :---: | :---: | :---: |
| Current Ratio | 2.00 | 5.54 | 2.01 | 1.11 |
| Working Capital / <br> Value of Farm <br> Production Ratio | $35 \%$ | $127 \%$ | $58 \%$ | $10 \%$ |

## Projected ARC County Payment for Corn per Acre Selected Counties in Indiana



Projected ARC County Payment for Soybeans per Acre Selected Counties in Indiana


## Top 6 Cost Categories for Corn and Soybeans \$ Per Bushel, Average Productivity Indiana Farmland

| Cost Category | Rotation Corn | Rotation Soybeans |
| :---: | :---: | :---: |
| Land | $\mathbf{\$ 1 . 1 4}$ | $\mathbf{\$ 3 . 7 3}$ |
| Machinery | $\mathbf{\$ 0 . 7 9}$ | $\mathbf{\$ 2 . 4 0}$ |
| Seed | $\mathbf{\$ 0 . 7 1}$ | $\mathbf{\$ 1 . 3 8}$ |
| Fertilizer | $\mathbf{\$ 0 . 6 6}$ | $\mathbf{\$ 0 . 7 9}$ |
| Pesticides | $\mathbf{\$ 0 . 3 3}$ | $\mathbf{\$ 0 . 9 0}$ |
| Labor | $\mathbf{\$ 0 . 2 4}$ | $\mathbf{\$ 0 . 7 9}$ |
| Sub-Total of 6 Costs | $\mathbf{\$ 3 . 8 7}$ | $\mathbf{\$ 1 0 . 0 0}$ |



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In Soybeans the Problem is Most Acute on Low Productivity Farmland


## Recent Prices Favor Soybeans Over Corn

Corn Prices Required to Produce Per Acre Returns Equivalent to Soybeans

| Soybean Price | Low Productivity <br> $(\mathrm{C}=128 ; \mathrm{SB}=\mathbf{4 2})$ | Avg. Productivity <br> $(\mathrm{C}=160 ; \mathrm{SB}=52)$ | High Productivity <br> $(\mathrm{C}=192 ; \mathrm{SB}=62)$ |
| :---: | :---: | :---: | :---: |
| $\$ 8.50$ | $\$ 4.13$ | $\mathbf{\$ 4 . 0 3}$ | $\$ 3.85$ |
| $\$ 9.00$ | $\$ 4.30$ | $\$ 4.19$ | $\$ 4.02$ |
| $\$ 9.50$ | $\$ 4.46$ | $\$ 4.35$ | $\$ 4.18$ |
| $\$ 10.00$ | $\$ 4.63$ | $\$ 4.51$ | $\$ 4.34$ |
| $\$ 10.50$ | $\$ 4.79$ | $\$ 4.68$ | $\$ 4.50$ |
| $\$ 11.00$ | $\$ 4.95$ | $\$ 4.84$ | $\$ 4.66$ |

# Key 2017 Management Decisions Affecting Production Costs 



- Fertilizer Rates
- Seeding Rates
- Seed Trait Package


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|  | $\underline{14}$ | $\underline{15}$ | $\underline{16}$ | $\underline{17}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished <br> Steers | 155 | 148 | 120 | $105-115$ |
| 500-550 Ky. <br> Calves | 229 | 236 | $151-154$ | $125-135$ |
| Hogs | 76 | 50 | 46 | 48 |
| Milk | 24 | 17 | 16 | 17.25 |
| Eggs | 142 | 182 | 84 | 91 |
| Broilers | 105 | 90 | 83 | 82 |
| Turkey | 108 | 116 | 118 | 116 |

## Some Costs Have Declined But Further Reductions Needed

## Indiana Average Productivity Farmland

- Corn...Target cost of production...\$4.00/bushel?
- What adjustments can be made to reduce costs by \$0.30-\$0.40/bu.
- One-half of adjustment might come from cash rent reductions
- Where does other half come from?
- Soybeans...Target cost of production...\$10.00/bushel


## Looking Ahead...Some Key Considerations

1. Declining government support for crop operations
$\checkmark$ ARC-County will provide little support in 2018...new program in 2019?
2. Working capital drawdowns continue in 2017 \& 2018
3. Net worth erosion continues
4. Need to reduce costs
$\checkmark$ Focus on cost per bushel
$\checkmark$ Examine every aspect of crop production
$\checkmark$ No silver bullets...look for nickels \& dimes

-Reduce capital purchases
-Cut family living expenses
-Liquidate excess assets
-Seek lower cost per bushel
-Seek additional farm related income
-Seek off farm income
-Pursue reduced cash rents
-Crop Insurance, Government Payments, FSA Disaster Loans
-Work with Your Lender as Your Financial Assistant Restructure time periods
Increase borrowing against real assets
-Have a 1 year and a 3 Year Plan

# Join us for our next webinar on Jan. 20, 2017 "Thinking About Your Farm Business Strategy" 

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