

# 2022 PRECISION AGRICULTURE DEALERSHIP SURVEY

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August 2022

Departments of Agronomy and Agricultural Economics

Purdue University

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IRB (Institutional Review Board) Approval: 1702018754

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## ABOUT THE SURVEY, RESPONDENTS, AND RESPONDENT'S COMPANY/ORGANIZATION

In February-March 2022 CropLife magazine and the Departments of Agricultural Economics and Agronomy at Purdue University conducted the 22<sup>nd</sup> survey of crop input dealers about precision agriculture technologies. As with previous surveys, recipients were asked questions about how they use precision agriculture within their business, what precision products and services they offer to their customers, their use of data generated on farms, adoption of precision farming by their farmer customers, and questions aimed at understanding practices such as profitability and what barriers exist for adoption. This survey is the longest-running, continuous survey of precision farming practices in the world.

The questionnaire was all electronic, with a link emailed to a subset of CropLife's email list. Survey questions are at the end of this report. With any survey a recipient may not respond, respondents may not answer all questions, or may also answer some questions incompletely. We did not include a respondent's survey responses in this report if they:

- Only answered demographic questions (1, 2, 3, 4, 5, or 6) and nothing else.
- Did not answer 1, regardless of any other responses, which asks about their type of business. We report on business types separately, so 1 was essential for sorting.
- Responded to Question 1 as a farm equipment dealer or agricultural consultant. If those options were chosen, the online survey instrument terminated.
- Did not answer 5, regardless of any other responses, which asks about crops grown in their area. We report field crops and specialty crops separately, so 5 was essential for sorting.

Otherwise we accepted all other responses, however complete or incomplete. In this report we present the 141 surveys from agricultural retail input suppliers working with field crops only. The remainder of the surveys (19) represent retail input suppliers of specialty crops, to be reported separately. Respondents identified as working with field crops indicated corn, soybeans, wheat, rice, cotton, milo, sugar beets, dry beans, or hay/forages were the primary crops for the products and services they provide. Those tagged specialty crops were providing products and services primarily to nursery, greenhouse, tree fruits and nuts, vegetables, berries, or grapes.

2017 was the first year we asked respondents specifically about their type of business, if they were input suppliers, equipment dealers, consultants, or other. Prior to that respondents could have fit a broader definition of ag retail by just being on CropLife's mailing list. 2019 was the first year we asked about the crops in their areas so we could distinguish dealers working mostly with specialty crops from dealers working mostly with field crops. Looking at past reports most responses were from the Midwest, so it is assumed most past surveys reflect mainly dealers working with field crops more than specialty. This year most field crop retailer survey responses were from Midwest states, similar to previous reports. Response by state is shown in Table 1 (categories may not add exactly due to rounding).

Table 1, Q17: Respondent location by region and state.

Midwest 74%		South 13%		West 8%		East 5%	
Illinois	13%	Kansas	3%	Texas	4%	Washington	4%
Iowa	13%	S Dakota	3%	Georgia	2%	Alaska	1%
Ohio	10%	Michigan	2%	Kentucky	2%	Arizona	1%
Minnesota	7%	N Dakota	2%	Tennessee	2%	Colorado	1%
Indiana	6%			Oklahoma	1%	Montana	1%
Wisconsin	6%			Arkansas	1%	Oregon	1%
Nebraska	5%			Louisiana	1%		
Missouri	4%			N Carolina	1%		

Of the ag input retailers 44% indicated they represented a cooperative, 37% an independent dealership and 16% were part of a national or regional dealership (not a cooperative), Figure 1.

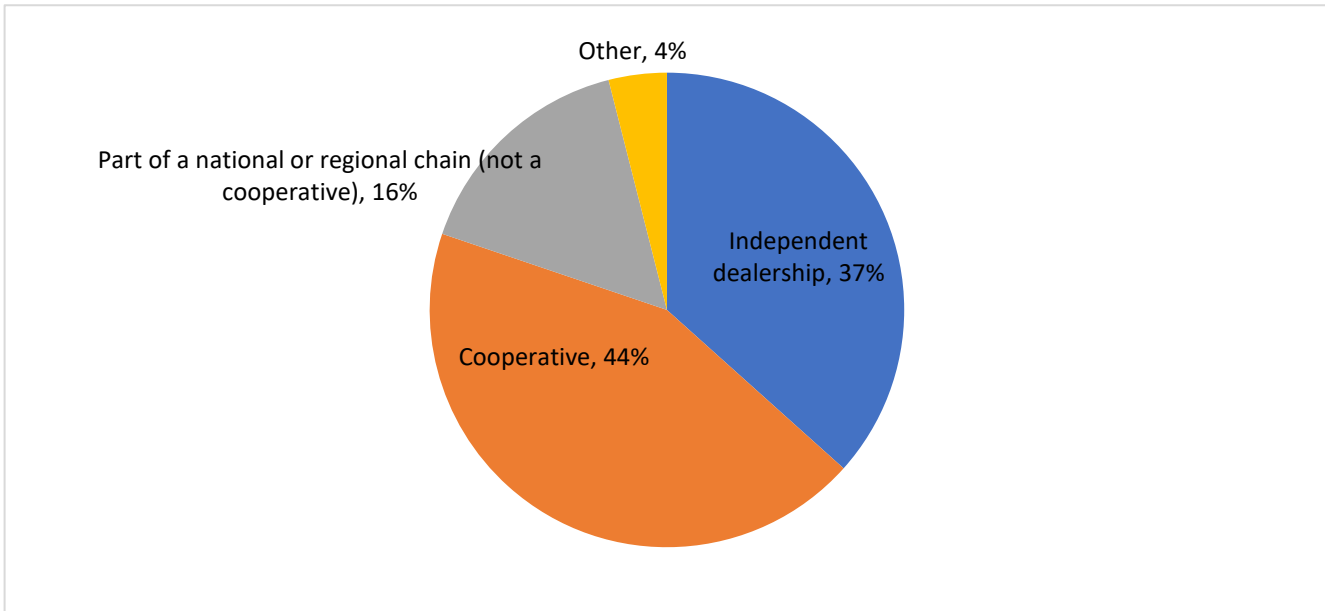


Figure 1, Q1: Organizational type represented by respondents.

The organizations the respondents represent are primarily multiple retail locations, Figure 2. Four percent of the respondents worked for a company that did not own or manage a retail outlet, even though they responded that they were an agricultural retail input supplier. Twenty percent of respondents reported having only one retail outlet. The number of respondents that owned or managed five stores or less was 45%. Fifty-six percent of respondents worked for a company that owned or managed six or more stores. Ag retail consolidation is apparent looking back to previous surveys--for example in 2011, just 38% of respondents worked at a company that had six or more stores.

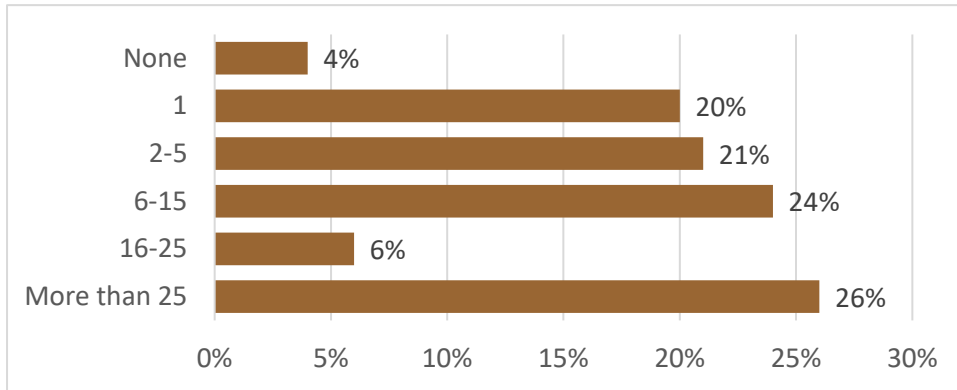


Figure 2, Q4: Number of retail outlets owned or managed by company of respondent.

The survey asked about the position the respondent held within their organization. Thirty-two percent reported being the owner or location manager, and 30% were in sales or sales management. Other common job responsibilities for respondents were technical consultant/agronomist (15%), precision manager (9%), and department manager (8%). Overall the respondents of the survey are those that lead and manage the organization, or work directly with customers (Figure 3).

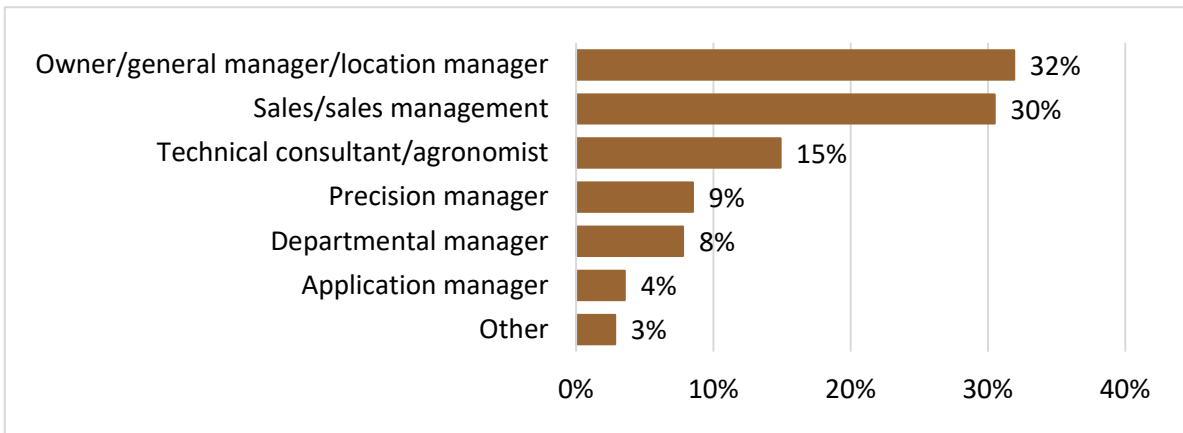


Figure 3, Q3: Responsibility of survey respondent.

## DEALER USE OF PRECISION TECHNOLOGIES

Dealers get utility from the precision technologies they use for their own business purposes, such as guidance and section/nozzle controllers on their applicators. We detail that here, followed by the precision products and services they offer to customers in the next section.

The use of guidance technologies by dealers for their custom pesticide and fertilizer applications indicate a maturing market, with 85% of dealers using GPS autoguidance (Figure 4), and 91% of those who offer precision services using guidance of any type (including manual guidance/light bars). These numbers represent the percent of dealerships utilizing the technology in some form, which they may use on some or all of their equipment and on some or all of the acres they service. Manual guidance, which was used by 24% of dealers

in 2000, peaked at 79% in 2009, and has fallen to 40% of dealers in 2022. GPS-guided boom section/nozzle controllers on sprayers, which reduce doubling-up and skips, are used at 70% of dealerships. Another guidance-related technology, sprayer turn compensation, continues to grow, now at 40% of dealerships. About half of dealers are using telemetry to exchange information among applicators or to/from office locations, up dramatically in recent years, and around half are using GPS fleet management to track the locations of vehicles and guide vehicles to work sites. Both of these can improve operational efficiency, so their growth may be partially related to increases in costs for fuel and labor that have occurred in recent years. Over half are using some type of a smart scouting app on a mobile device. Some year-to-year variation of survey results is normal, as survey respondents differ each year. A difference of a few points in one year may or may not signal a trend.

Note that the survey went from every year to every other year from 2009 to 2019, and is now back to yearly (Figure 4). All technologies used by retailers were down in 2017 compared to 2015, but all rebounded for 2019—a weak farm economy then might explain the dip.

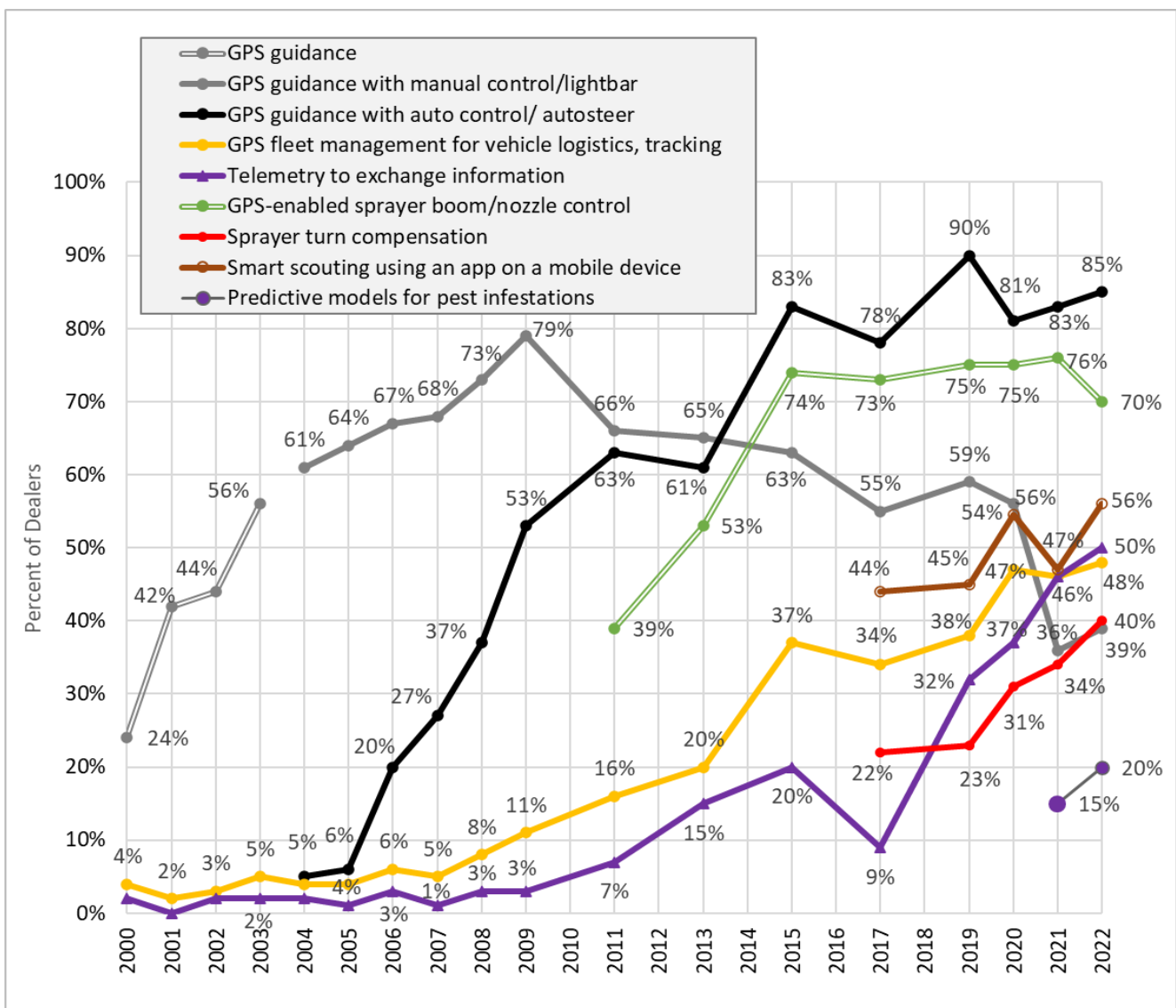


Figure 4, Q7: Retailer use of precision technology for their business.

## DEALER OFFERINGS OF PRECISION SERVICES

Another element of precision technology for dealers is in the services they offer to their farmer customers. Respondents were asked to report their current offerings of precision/site-specific services and what they plan to offer three years from now, in 2025 (Figure 5). Current dealer offerings are ranked top to bottom in blue.

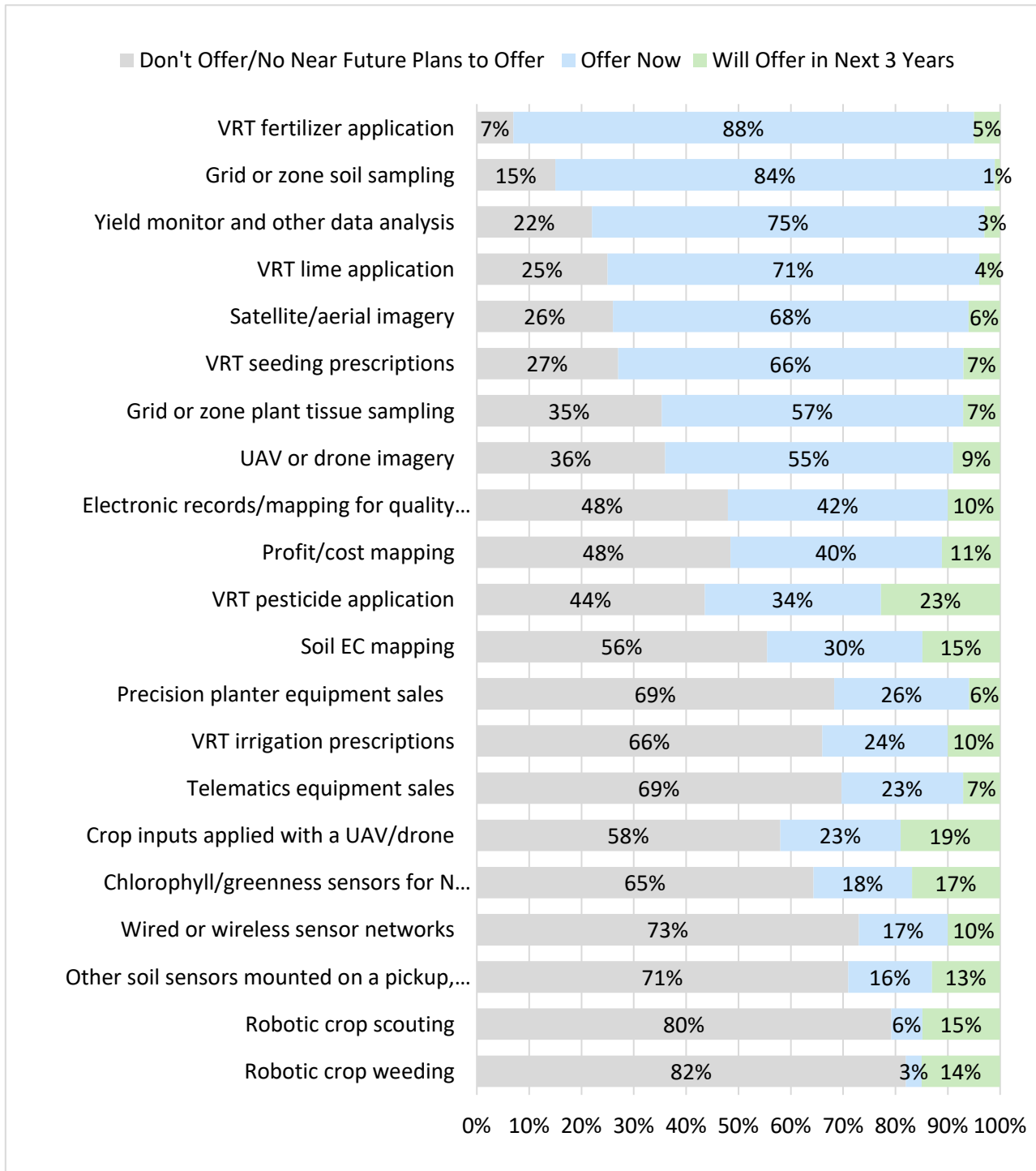


Figure 5, Q10: Dealer offerings of precision services, ranked by current offering. Due to rounding, rows may not total 100%.



VRT fertilizer applications and grid or zone soil sampling lead the offerings at 88% and 84% of dealers, respectively. The next common offerings, two thirds to three fourths of dealers, are yield monitor and other data analysis, VRT lime applications, satellite/aerial imagery, and VRT seeding recommendations. We define aerial as imagery acquired by a crewed airplane. On the other end of the scale only a few dealers responded that they were currently offering services in robotic weeding or robotic scouting, but if not currently offering 14% of dealers and 15% of dealers, respectively, said they would be offering these in three years, by 2025, showing great confidence in their potential.

Over the next 3 years, the technologies respondents are planning the most growth (longest green bar in Figure 5) are in VRT pesticide application (23% of respondents will add), crop inputs applied with a UAV/drone (19%), and chlorophyll/greenness sensors for N management (17%). In many past surveys, dealers have optimistically overestimated their precision offerings plans compared to the actual numbers the survey showed in years following.

Figure 6 shows the adoption of sensor-related precision ag services over time, with projections as dotted lines. The 2025 projections are calculated as the sum of question 10 responses for each technology for “offer now” plus “will offer in next 3 years.” As with the technologies the dealers are using for their own purposes, these data represent the percent of dealers offering these services, not the percent of acres where these services were applied. Over the years there has been an ever-changing mix in the precision products and services dealers offer to their customers. Following a decade of very slow growth, a big upswing in many precision offerings occurred in the decade from around 2011 to 2020 (Figures 6 & 7).

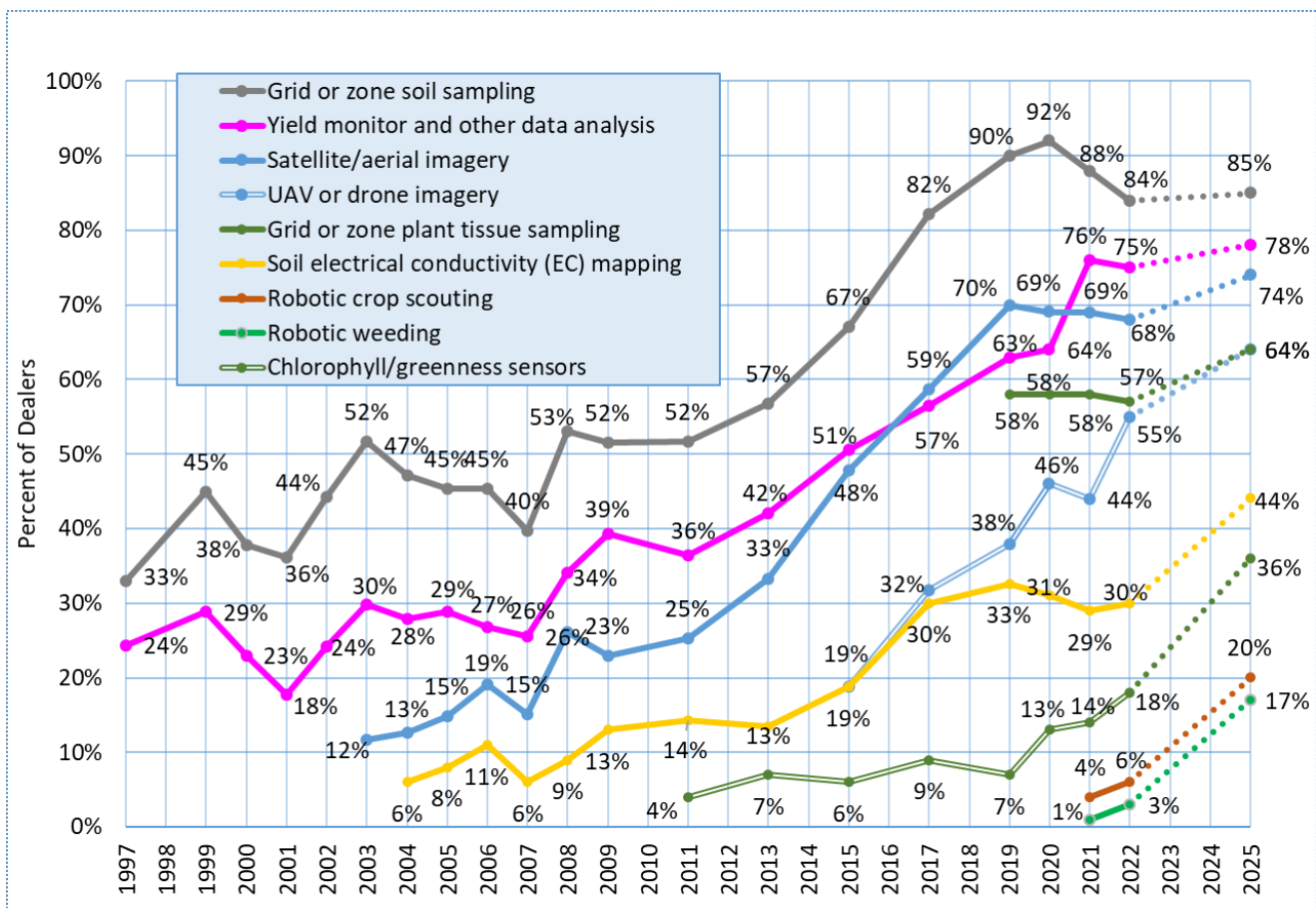


Figure 6, Q10: Dealer offerings of precision services over time, sensing and related technologies. 2025 are projections.

For the first time in this survey more than half of dealers are now offering UAV/drone imagery, which has increased sharply in the last few years. The ease with which drones can be flown and images georeferenced and stitched compared to just a few years ago are certainly contributing factors. We started asking about drone imagery just eight years ago, and since then it has grown from 19% of dealers offering to 55% today. Imagery can be a foundation for creating management zones or guiding site-specific inputs, and for identifying anomalies. Satellite and aerial imagery still seem to be seeking its place in farm management decisions—over 50 years in the making since multi-spectral satellite and aerial imagery first became available in the 1960’s. Two decades ago few dealers offered satellite or aerial imagery, but there has been a steady increase since, now at over two thirds of dealers but plateauing in the last three years.

Commercially available for over two decades, most dealers are still not offering soil electrical conductivity (EC) mapping or chlorophyll/greenness sensors such as Greenseeker, CropSpec, or OptRx. But 15% of dealers say they will be adding soil EC mapping and 17% plan to add chlorophyll/greenness sensors as part of their services three years out, perhaps a response related to recent increases in fertilizer prices. On a procedural note regarding the survey, the soil EC mapping from 2004 to 2009 shown in Figure 6 was asked in a question about what retailers were using for their business, but nearly all EC mapping is part of a dealer offering to a customer.

Variable rate fertilizer applications have been offered by most dealers for 15 years (Figure 7). The mid 2010’s were a pivot point, increasing to 69% in 2015 and now just short of 90% of dealers. Starting in 2017 the survey no longer separately asked about VRT single fertilizer applications as compared to multiple product applications—thus the multiple red lines in Figure 7. The percent of dealers offering VRT seeding prescriptions

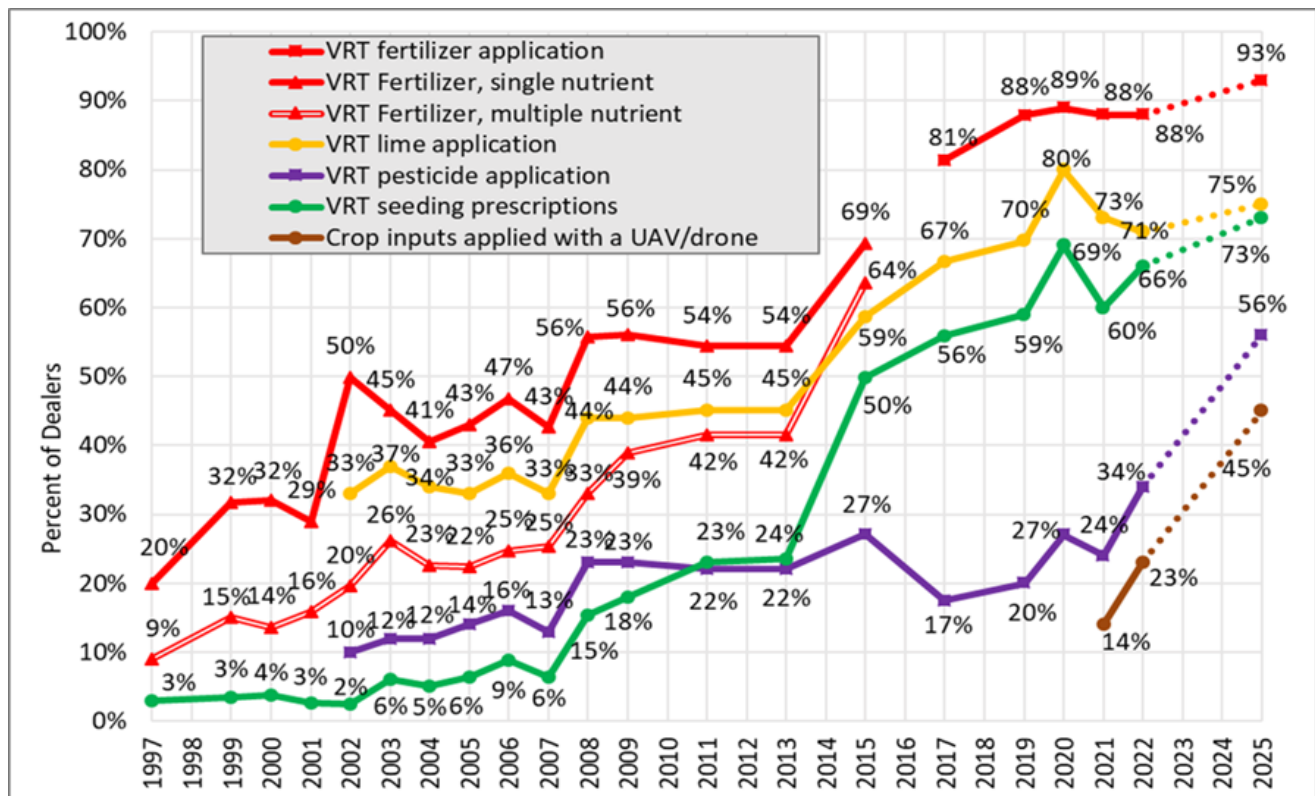


Figure 7, Q10: Dealer offerings of precision services over time, variable rate technologies. Starting at 2017 the survey stopped asking separately about single and multiple fertilizer applications. 2025 are projections.

has leveled in the last three years, compared to a substantial upward burst from 2013 to 2016. Seven percent of dealers plan to add this service by 2022.

As noted previously the biggest area of growth anticipated by retailers is high-tech pest management (23% of retailers say they are not currently offering, but will in three years). VRT pesticide application has been up and down for the last few years, and remains at about the same levels of a decade ago. About a third of dealers now offer VRT pesticide applications, but more than half say they will be doing this in three years. This is a larger gain than anything else we ask about, continuing past optimism of a 25% three year out increase estimated in 2017, a 30% increase estimated in 2019, a 20% increase estimated in 2020 and a 26% increase predicted in 2021. In 2019 when 20% of dealers said they were offering VRT pesticides and 30% said they would be adding this by 2022, that should add up as 50% now. But those expectations fell far short. The interest in precision pest management might be driven by pesticide costs and availability, as well as continued pest resistance issues.

Twenty-three percent of dealers say they are currently offering crop inputs applied via a UAV/drone, a flying robot, just the second time for this question, but 45% expect to be offering this by 2025 (Figure 7).

As noted in previous graphics showing results over time, changes in the adoption numbers of a few percentage points may reflect the inherent variability and error present in any survey, as there is a different pool of respondents each time. A few percentage points difference in a single year may not signify a trend or a real difference from another technology.

## ANALYSIS OF DATA

Precision agriculture can generate an overwhelming amount of data from yield monitors, soil sampling, machine operations across fields, as-applied amounts, and remote sensors, to name a few. Often producers need assistance in analyzing these data in the hopes they can be turned into meaningful insights. Figure 8 reports how dealers help customers manage farm-level data in decision-making. Respondents could mark any or all that apply. The most common way dealers are helping customers was printing maps, such as yield, soil electrical conductivity, and soil maps, but that is on a decline. Beyond printing maps, two-thirds of dealers are archiving and managing yield, soil test, and other farmer data for future use. Thirty-five percent of dealers report working with farmers and their on-farm data one-on-one, 26% are aggregating data among farmers but within the dealership, and 13% offer services where data is shared outside the dealership. Only 8% of the respondents do not help farmers with their farm-level data. Sixty-four percent of dealers say their organization has a customer data privacy statement and/or data terms & conditions agreement, steadily up since 2017.

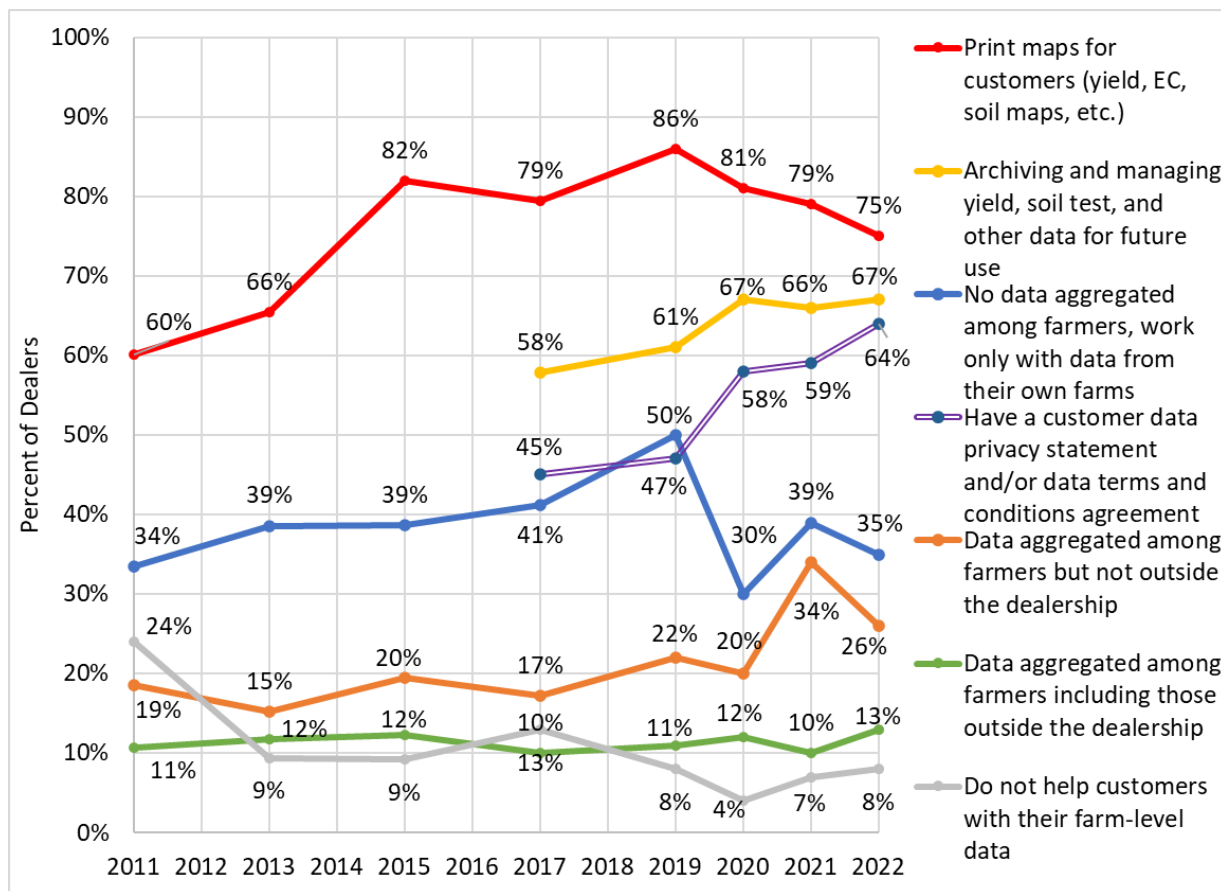


Figure 8, Q8: Managing farm-level data to assist customers in decision making over time.

Figure 9 shows the types of decisions where pooled customer data is used for decision-making, reported by dealers as a major influence, some, or no influence. We define pooled data as that which is aggregated from multiple farms, either managed within the dealership or as part of an outside offering. Dealers report pooled data has the most influence on P & K (phosphorus and potassium fertilizer) decisions, more than any other at 45%, and also for liming decisions. About a third of dealers report hybrid/variety selection, pesticide selection, and nitrogen decisions are majorly influenced by on-farm pooled data. And when looking at what data had at least some influence, around three-fourths of dealers report that pooled data affected all of these management decisions just mentioned (blue plus green in Figure 9). Substantially fewer indicated pooled data had any major influence on some planting-time decisions—overall planting rates, variable seeding rate determinations, hybrid/variety placement, and also decisions related to crop rotation.

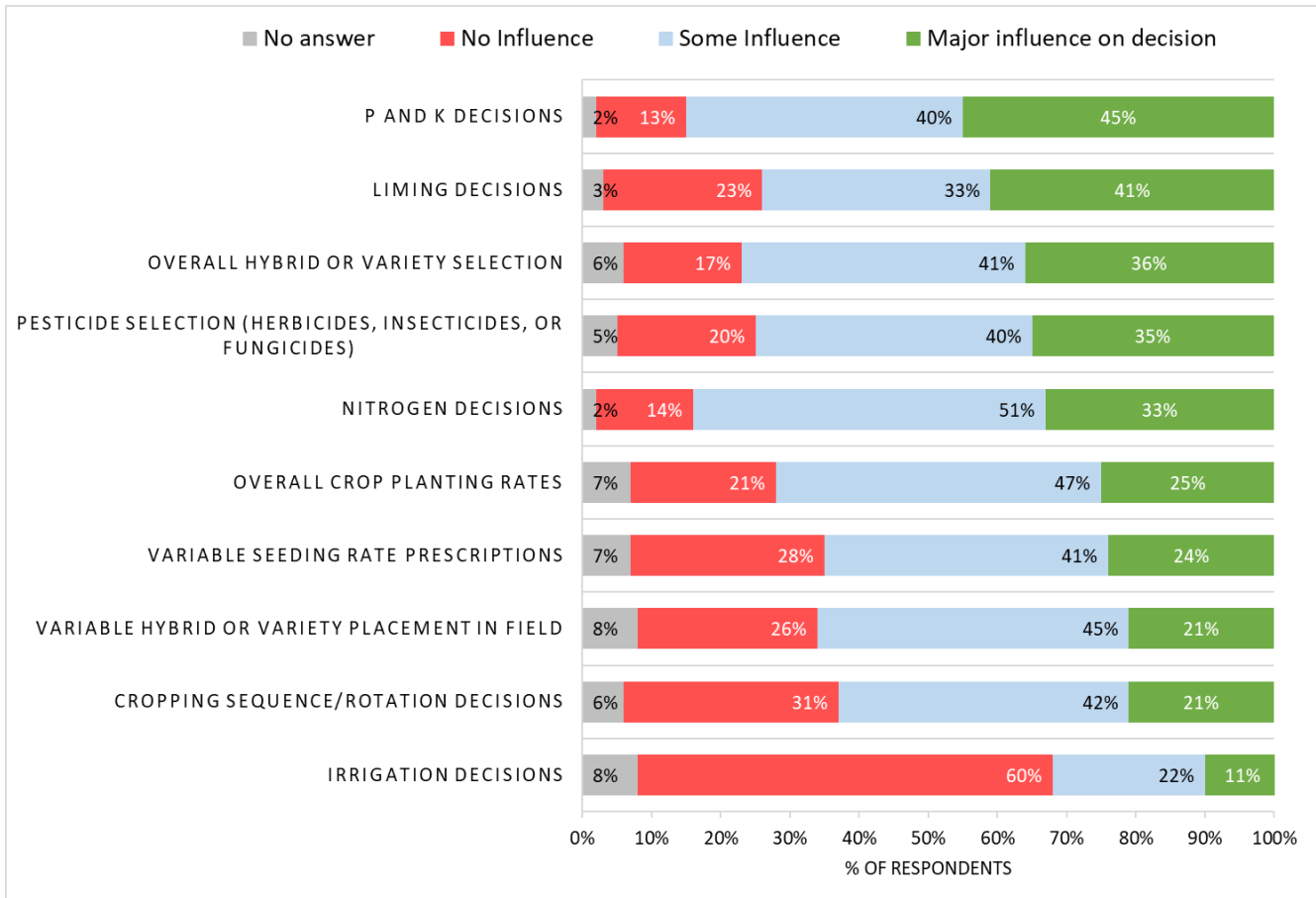


Figure 9, Q9: Crop management decisions influenced by pooled data from customer’s farms, ranked by major influence. Due to rounding, percentage numbers for a technology may not total 100.

There has been a remarkable uptick in crop management decisions from pooled data in recent years (Figure 10). Only around 10% of dealers in 2017 reported pooled data was having a major influence on P and K decisions, nitrogen decisions, or liming decisions, and fewer in 2017 indicated data had a major influence on the other management factors. Now, the numbers of dealers using pooled data is multiples of what it was just five years ago.

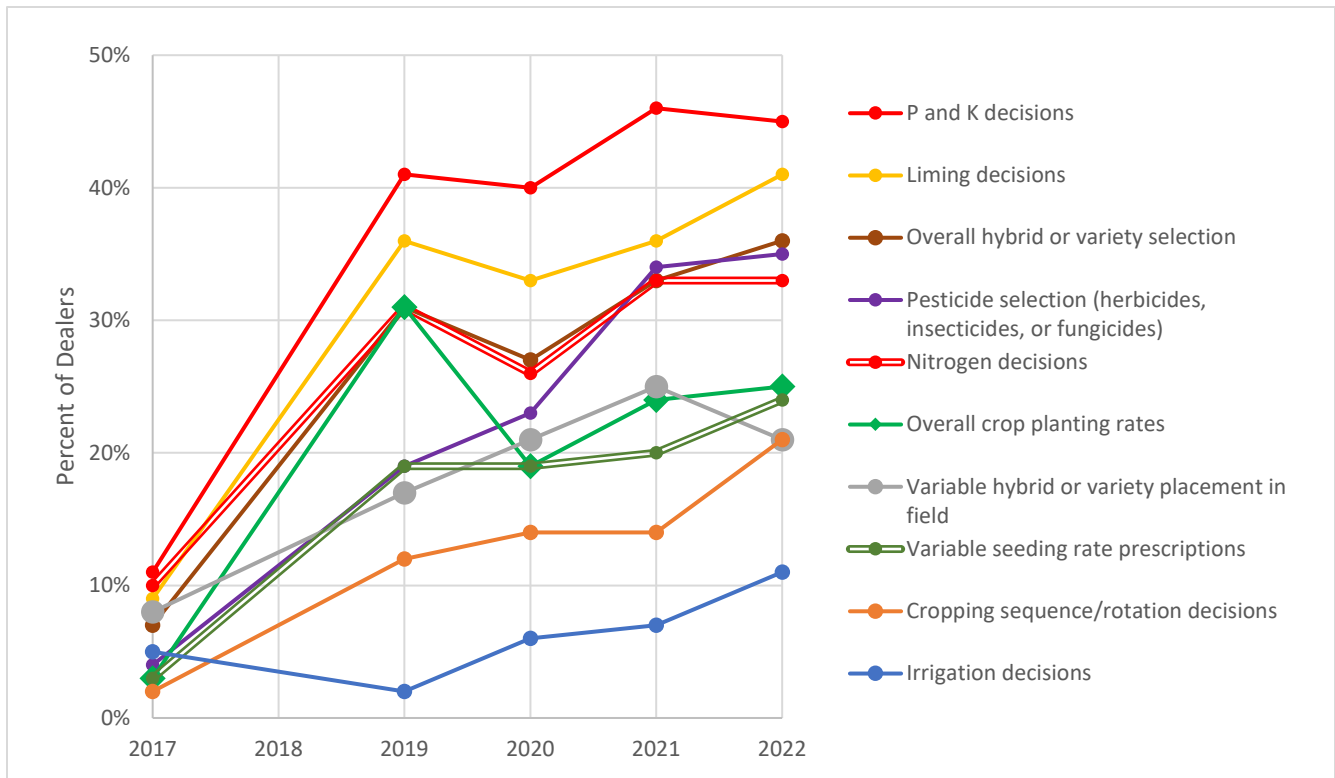


Figure 10, Q9: Percent of dealers over time indicating data had a major influence on management decisions. There was no survey in 2018.

## SOIL SAMPLING PROCEDURES

To keep survey length manageable for participants, some questions are asked every other year. Soil sampling questions were not asked in 2022, but 2021 results are included here for continuity. Most agricultural dealers help producers manage soil nutrients, which for most has a foundation in grid or zone soil sampling. The exact location of the soil sample (or subsamples) is easily determined using GPS. The location information combined with a fertilizer recommendation from a lab informs the rates used for variable rate application technology.

In 2021, 88% of dealers offered grid or zone soil sampling. Fifty-six percent of dealers offered grid soil sampling, lower than previous years, 69% offered traditional or whole field sampling, and 52% offered sampling using management zones (Figure 11). Multiple responses were allowed for multiple procedures. For dealers who offer sampling in management zones, more are using soil mapping units or yield maps to delineate the zones, and fewer are using soil electrical conductivity (Figure 12, respondents could only choose one). For dealers who grid sample, 2.5 acres (1 hectare) is the most common grid size, although 21% say they sample in larger grids up to 5 acres and 14% sample in smaller grids (Figure 13). The appropriate grid size is a compromise of the labor/time and equipment needed for sampling and soil testing costs vs. the specificity desired to inform variable rates.

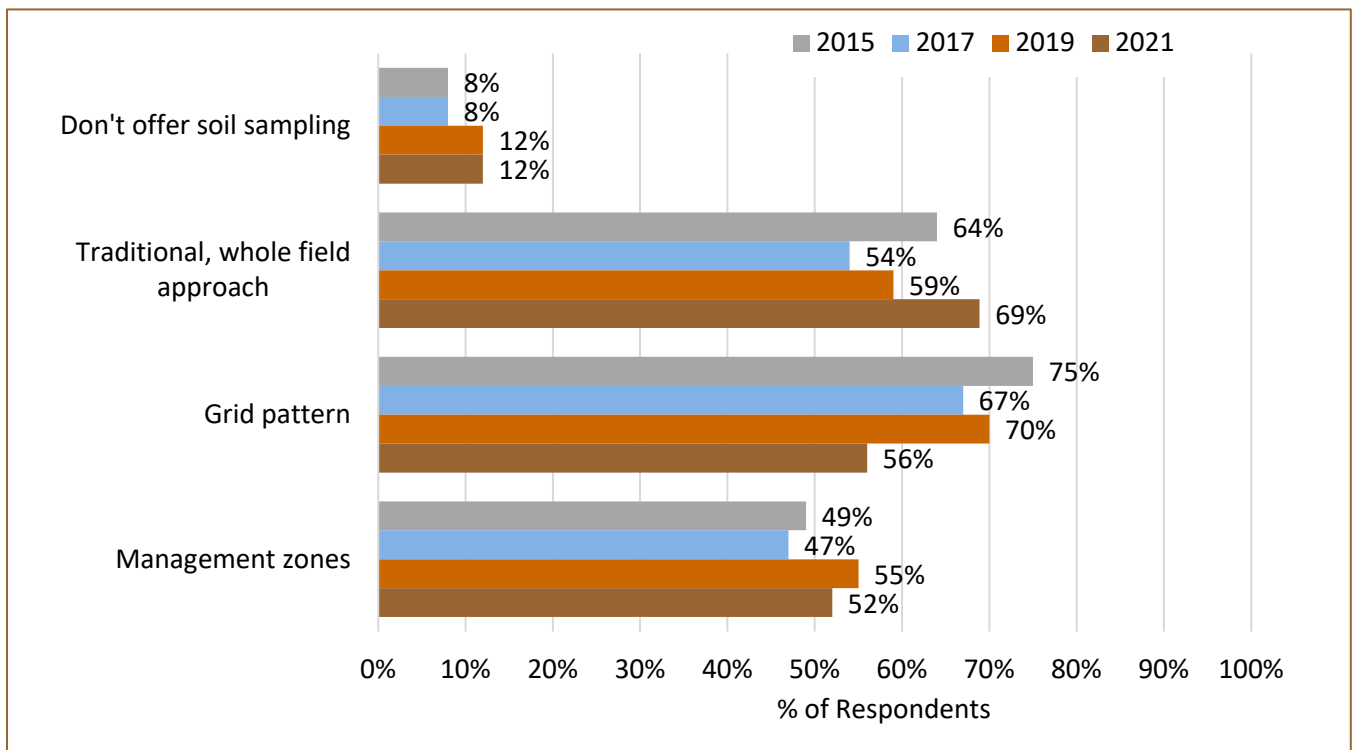


Figure 11, from 2021: Types of soil sampling services offered by retailers. Multiple responses were allowed.

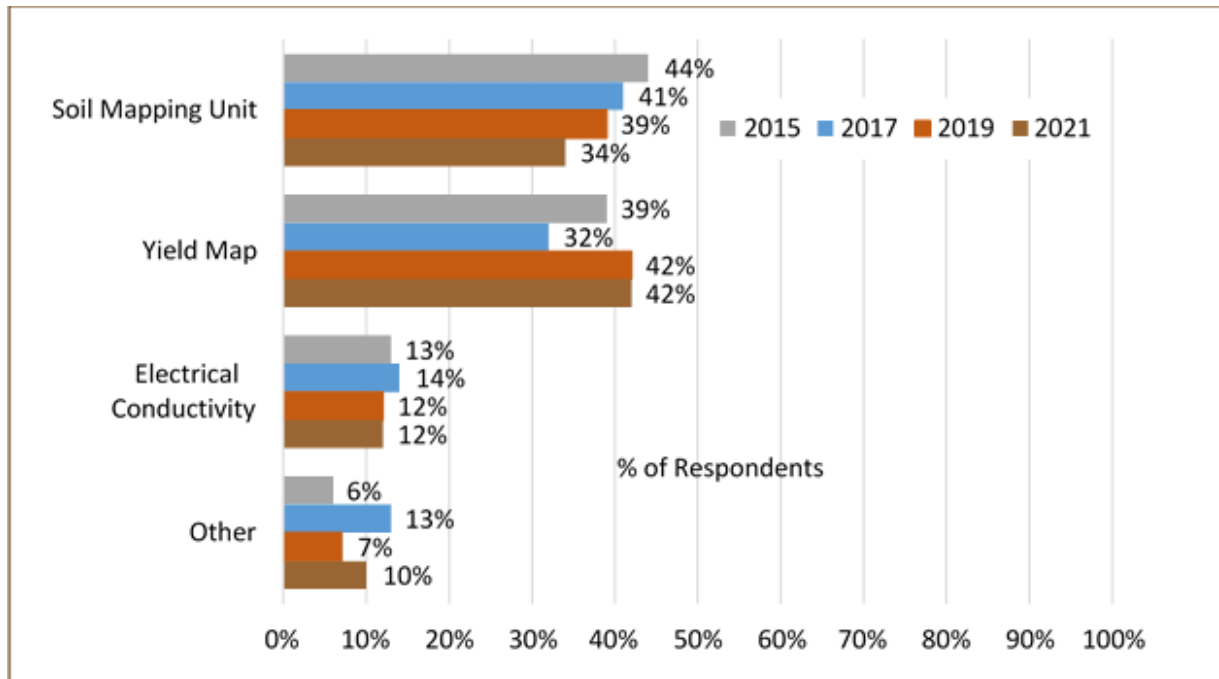


Figure 12, from 2021: Factors used by retailers to determine management zones for precision soil sampling. Due to rounding, percentage numbers each year may not total 100.

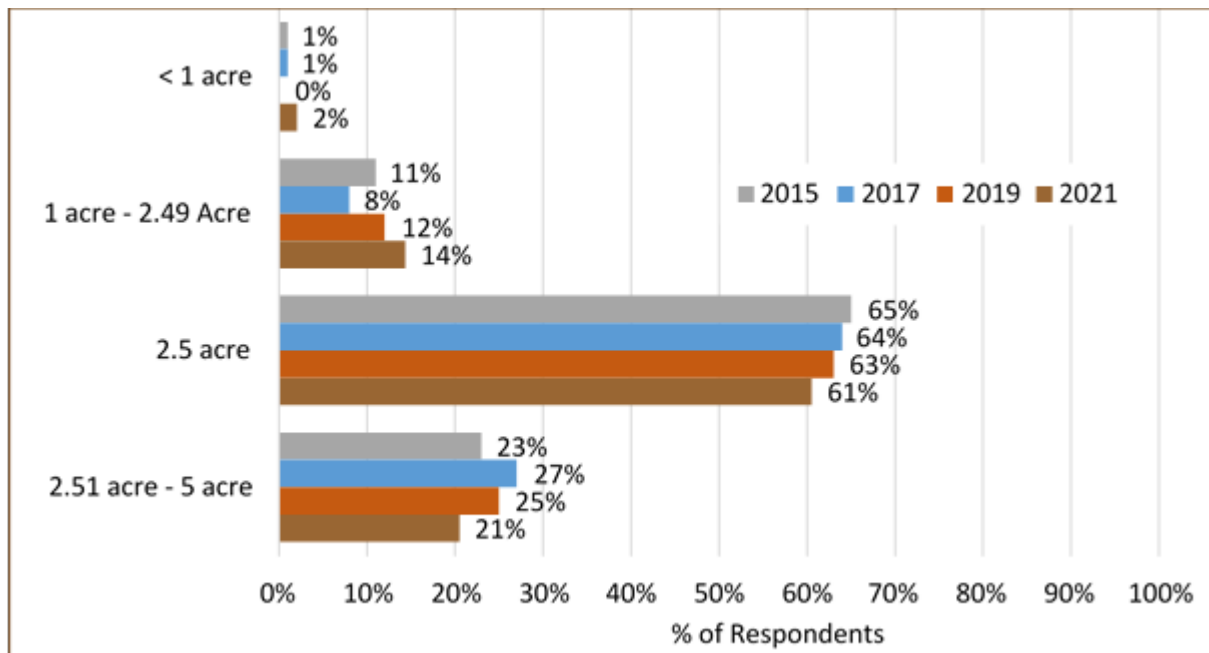


Figure 13, from 2021: Grid sizes used by retailers for precision soil sampling. Due to rounding, percentage numbers by year may not total 100.



## PROFITABILITY OF PRECISION SERVICE OFFERINGS

Dealerships were asked in the 2022 survey to report on the profitability of the precision technology services they offer: either making a profit, breaking even, not breaking even, or don't know, Figure 14. Most dealers are at least breaking even in 17 of the 20 service offerings asked, but most dealers are making a profit in just four of the 20.

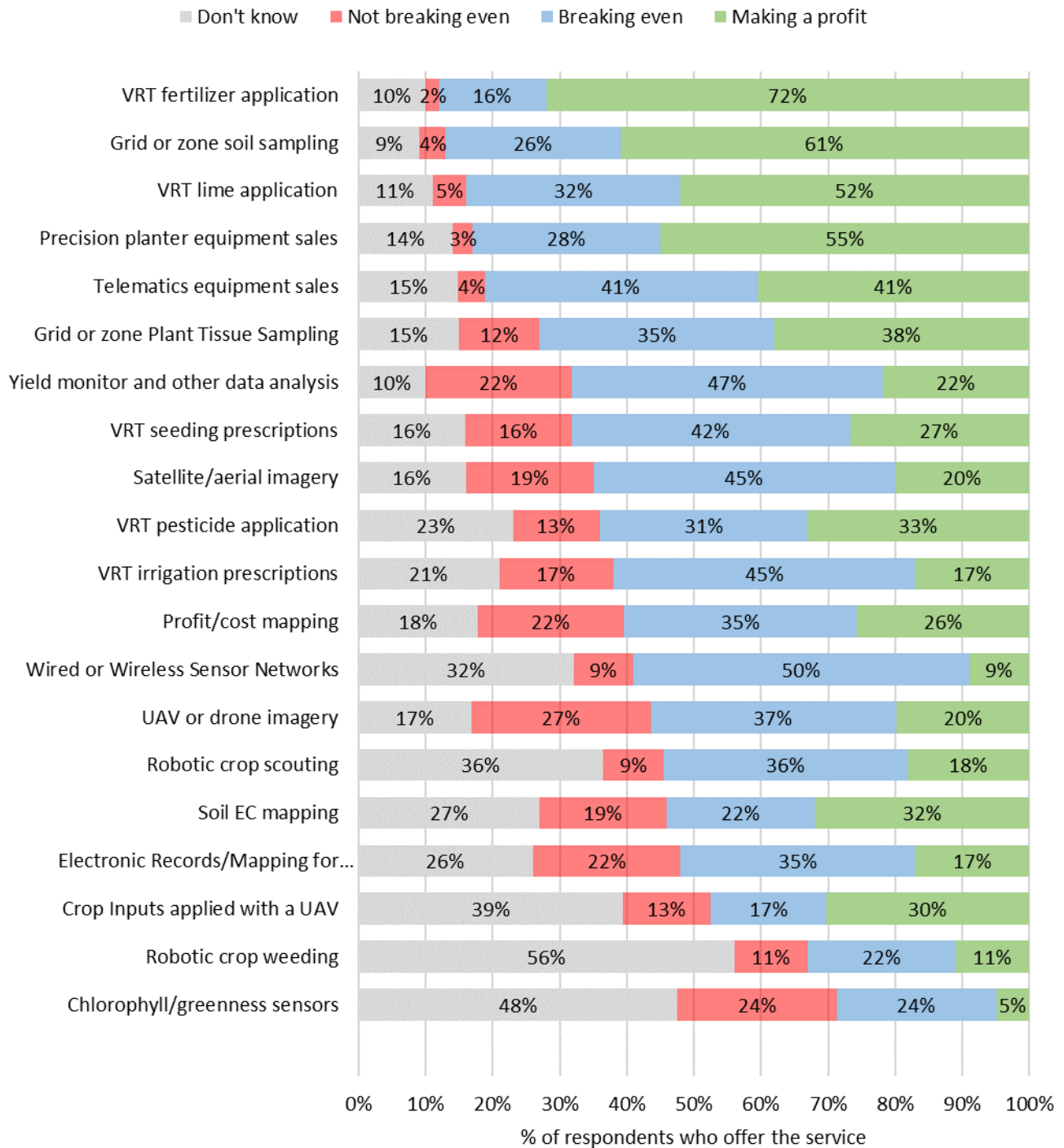


Figure 14, Q14: Profitability, ranked by percent at least breaking even.

The services where more than half of agri-dealers are making a profit are VRT fertilizer applications (72% indicate profit), grid or zone soil sampling (61%), precision planter equipment sales (55%), and VRT lime applications (52%). These four offerings stand apart from the others for profitability. The five biggest money losers for dealers are UAV/drone imagery (27% not breaking even), chlorophyll greenness sensors (24% not breaking even), helping farmers with their yield monitor and other data analyses (22%), profit/cost mapping (22%), and electronic records/mapping (22%), and.

With many technologies a high percentage of dealers report that they don't know the returns—some of these being newer products and services like robotic weeding, but also including some that have been around many years such as chlorophyll sensors. When including offerings that report just breaking even with profitability, over two-thirds of dealers report favorable bottom lines with telematics equipment sales (82% breaking even or making a profit), grid or zone plant tissue sampling (73%), yield monitor and other data analysis (69%), and variable seeding prescriptions (69%).

Figure 15 shows the percentage of respondents making a profit in certain precision ag services over time. Grid/zone sampling and VRT fertilizer applications continue to be the most profitable for dealers. The percent of dealers indicating these fertilizer-related services return net positive revenue has roughly doubled in the last twenty years, and during that time these have been consistently more profitable than other offerings. Dealers report profits in satellite and aerial imagery and yield monitor and other data analysis have not had similar increases in that same time. In recent surveys profitability is asked about all offerings, but before that profitability was only asked on select services, so just a subset of offerings are shown over time. UAV or drone imagery is a service area where dealers have struggled to make ends meet—possibly because much of imagery is not directly tied to an input that generates revenue.

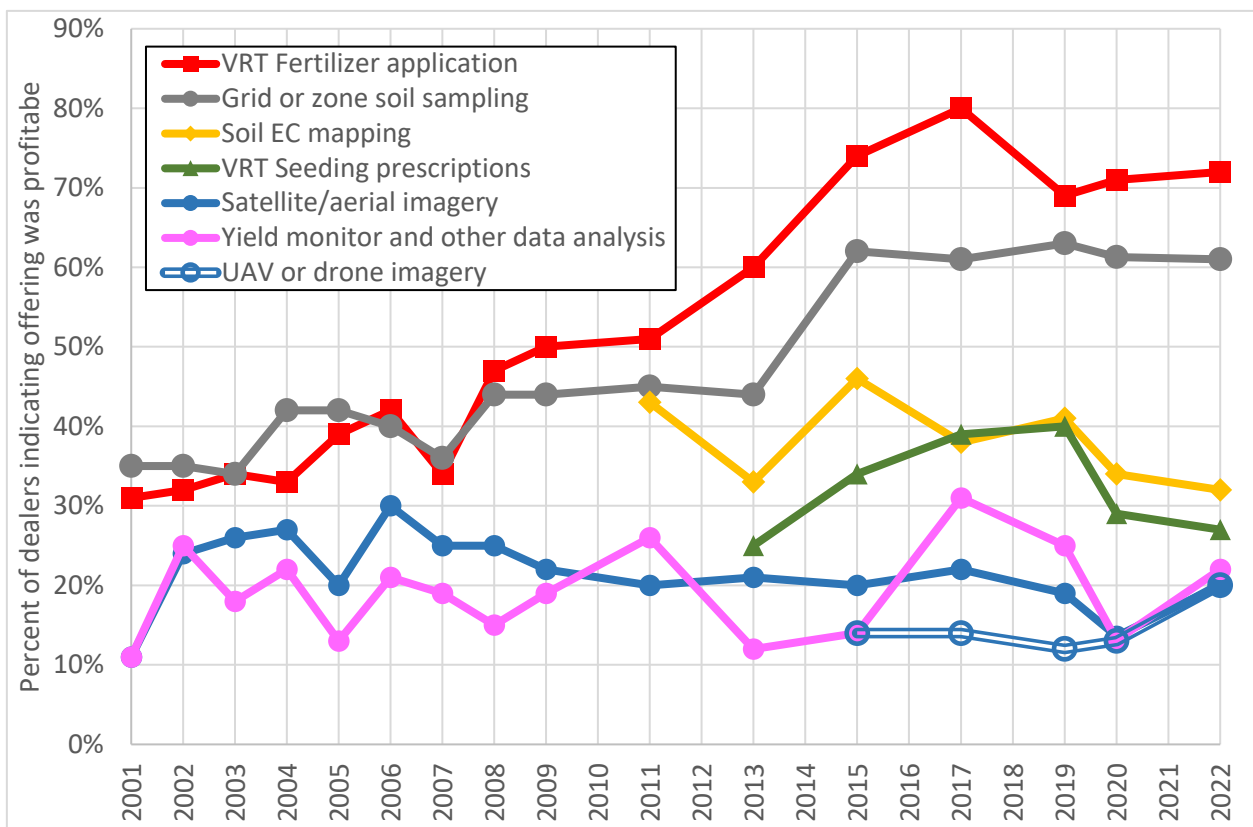


Figure 15, Q14: Profitability over time.

## PRODUCER'S USE OF PRECISION TECHNOLOGIES

While the survey focuses primarily on the technologies used by dealers and precision services offered, we also asked dealers about their customers' practices, and there were few notable changes compared to 2021. Respondents reported on the share of acres in their local market area that are utilizing various precision technologies, not the percentages of farmers.

Table 2 shows the estimated market area of an array of precision technologies for the last five surveys, ranked most to least for 2022. There was no survey in 2018. Yield monitors and GPS guidance with automatic control

Table 2, Q11: Farmer use of precision technologies, market area estimated by retailers.

	2017	2019	2020	2021	2022
Guidance/Autosteer	60%	66%	66%	76%	69%
Yield Monitor	-	69%	65%	75%	68%
Sprayer Section Controllers	-	56%	62%	65%	63%
Grid or Zone Soil Sampling	45%	52%	52%	60%	57%
VRT Lime Application	40%	41%	44%	56%	52%
Planter Row or Section Shutoffs	-	45%	46%	52%	51%
VRT Fertilizer Application	38%	39%	44%	51%	49%
Cloud Storage of Farm Data	14%	21%	29%	36%	42%
Variable Down Pressure on Planter	14%	29%	31%	40%	41%
Any Data Analysis Service	13%	26%	25%	33%	38%
Electronic Records/Mapping for Quality Traceability	-	20%	21%	21%	34%
Satellite or Aerial Imagery	19%	26%	31%	27%	31%
VRT Seeding	13%	19%	19%	23%	22%
Soil EC Mapping	9%	10%	14%	17%	19%
Wired or Wireless Sensor Networks	-	-	-	-	18%
UAV or Drone Imagery	6%	9%	12%	10%	17%
Selective Harvest for Quality Improvement	-	4%	7%	7%	15%
Variable Hybrid Placement Within Fields	7%	11%	17%	15%	14%
VRT Pesticide Application	3%	8%	7%	8%	9%
Chlorophyll/Greenness Sensors for N Management	3%	5%	5%	6%	8%
VRT Irrigation	-	4%	5%	4%	6%
Autonomous Support Vehicle (grain cart) for Harvest	-	-	-	0%	5%
Robotics/Automation for Scouting	-	-	-	1%	3%
Robotics/Automation on Harvester	-	0%	1%	1%	3%
Robotics/Automation for Weeding	-	0%	0%	0%	3%

have the highest farmer adoption, with dealers reporting around two-thirds of the acres in their market areas using these, similar to previous years. Yield monitors are standard equipment on nearly all new combines now, but having a yield monitor doesn't necessarily mean the farmer is creating a yield map. There are many benefits to autosteer that go beyond the cost savings that can come from more precise pass to pass accuracy including less operator fatigue, and more time focused on operating equipment. By mistake, yield monitors and sprayer section controllers were not on the survey in 2017.

Coming in next for precision technology use on farms are sprayer boom section controllers, used now on 63% of farmer acres, and precision soil sampling, at 57%. VRT fertilizer and lime applications and planter row/section controllers are used now on about half of farmer acres. On the opposite end, the much-discussed coming technologies of robotics automation have not yet materialized to any extent on U.S. farms. The robotics on harvester question was asked as "robotics/automation for harvest" in 2019 and 2020 so could include some responses related to automated grain carts, although the numbers were just 0% or 1%. The question was changed to "robotics /automation on harvester" in 2021 and 2022, and a separate question was added for "Autonomous Support Vehicle (grain cart) for Harvest."

This was also the fourth year to ask about selective harvest, where grain (or fiber, forage, etc.) are separated by characteristics such as protein or other qualities to maximize revenues. Dealers report it occurs on 15% of the acres in their trade areas. Some notable increases in the last five years were in cloud storage going from 14% in 2017 to 42% of acres now, planter variable down pressure, from 14% to 41%, drone imagery 6% to 17%, and the use of any type of data analysis service, from 13% to 38%. In Figures 16 and 17, you can see the changes over time in the percent of the market area of various precision ag technologies used by farmers. The

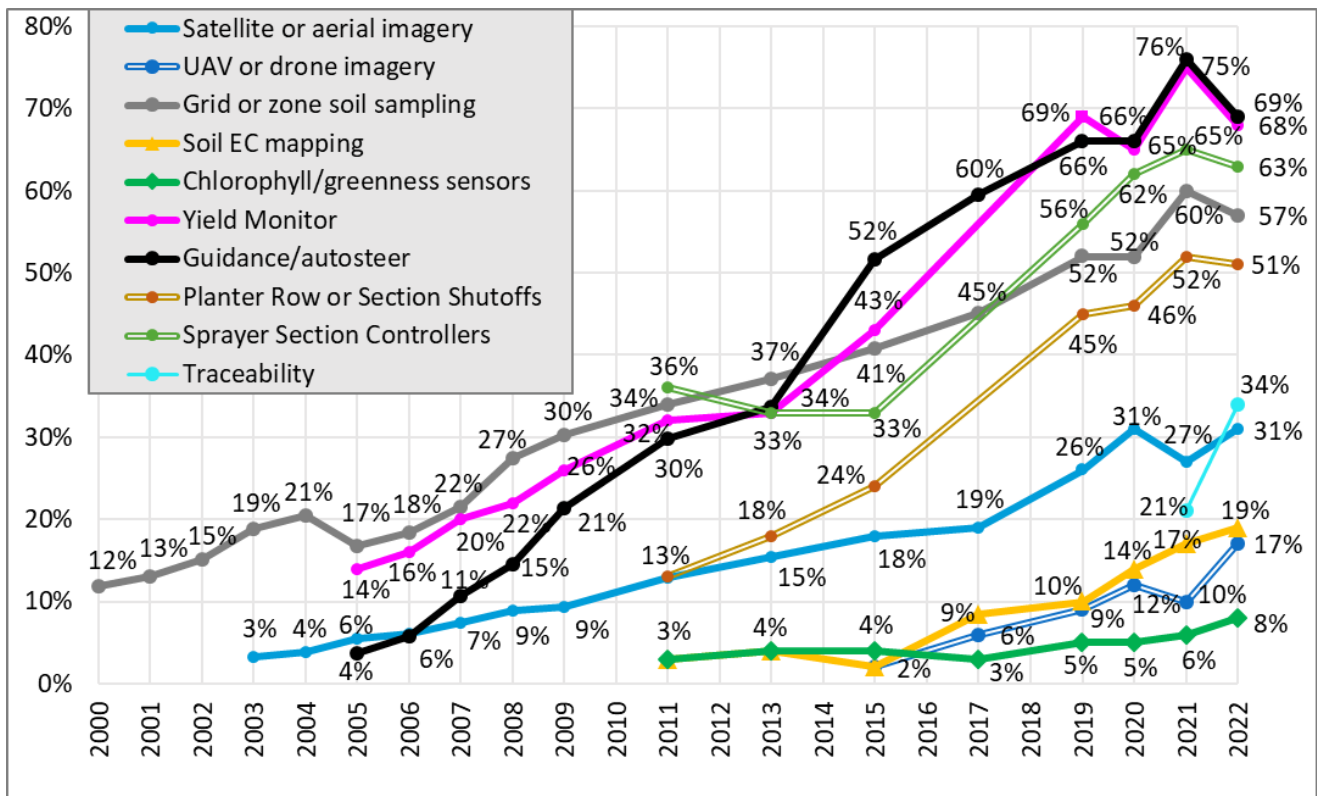


Figure 16, Q11: Producer use of precision technologies, retailers estimate of their market area. Yield monitor, sprayer section controllers, and planter row/section shutoffs were inadvertently omitted in the 2017 survey.

two time-scale graphics do not include all technologies due to lack of room for visual clarity—see Table 2 or previous reports.

All precision ag practices show growth on farms in recent years, with the exception of VRT pesticide applications which fell back in 2017 and have partially rebounded. Just a decade ago there was no precision technology used on more than half of farm acreage. It is interesting that going back 20 years, the percent of acres receiving grid or zone sampling was always higher, normally by a few points, than the percent of acres receiving VRT fertilizers, indicating that not all acres with precision sampling follow up with a precision application. This was the fourth year the survey asked about VRT irrigation, where dealers indicated just 6% of their market area was using this. This number comes with some consideration, as most responders were from the Midwest where in most areas irrigation is the exception.

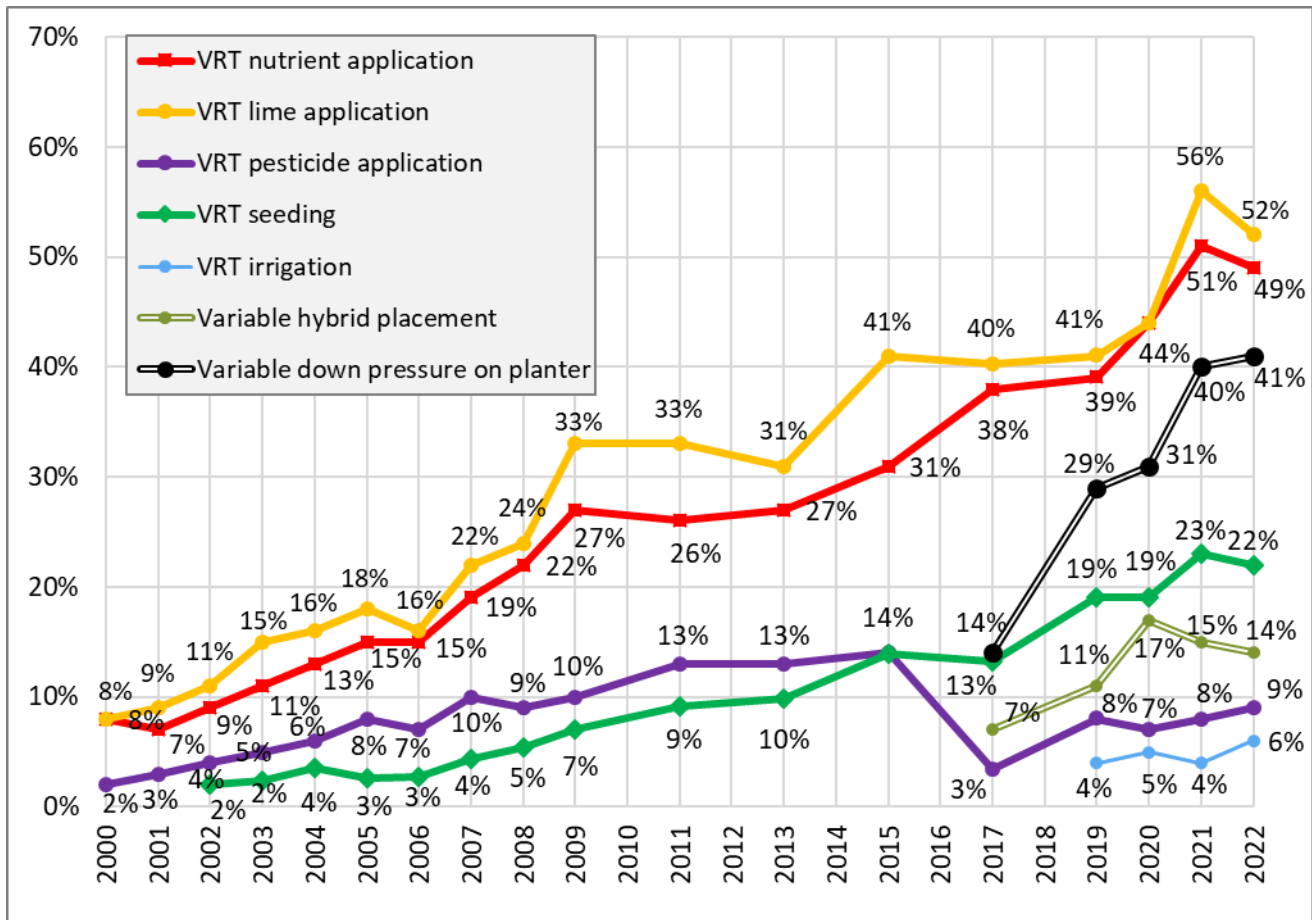


Figure 17, Q11: Farmer use of variable rate technologies (VRT), market area estimated by retailers.

## BARRIERS TO GROWTH AND EXPANSION

To keep survey length manageable for participants, some questions are asked every other year. Barrier questions were not asked in 2022, but 2021 results are included here for year to year continuity.

In an attempt to understand differences in the use of precision technologies, not just report on their use, the survey asked respondents to report on producer and dealer barriers. What is preventing more farmers from adopting or expanding their use of precision farming? What is preventing you as a retailer from offering more precision services? Barriers asked were for precision technologies in general. While information about the barriers for individual technologies would be useful, we didn't feel we could expand these questions to ask about 18 barriers for each technology.

### Producer Barriers

Figure 18 shows the perceived barriers as reported by dealers over time for issues that would influence customer decisions on technology. All except one of the customer issues went down in 2021, after all were up in 2019. Note also the time scale is irregular before 2009 as the question was not asked on consecutive surveys. Reported is the percentage who agree or strongly agree the stated barrier is preventing more farmers from adopting or expanding their use of precision agriculture.

Farm income pressure tops all other factors going back almost two decades to when this question was first asked, but as you can see it swings up and down more than any other factor. In 2013 farm income was at historic highs (thus the low point in farm incomes being a barrier), but incomes quickly reversed to be well below the average of the last two decades for 2015 and 2017. The second highest customer barrier for 2021 was customer concerns about data privacy, up compared to previous years. Third highest was also related to farm incomes, the cost of precision services being greater than the benefits, and this was the second highest perceived barrier for all previous years. The third highest factor for most of the last decade was customer lack of confidence in site-specific agronomic recommendations. Topography limiting use, soil types limiting profitability, and interpreting and making decisions taking too much time are barriers that dealers rate consistently lower from year to year as factors why farmers may not be using precision agriculture.

- My farmers are interested in precision services, but pressure on farm income in my area limits their use
- The cost of precision services to my customers is greater than the benefits many receive
- The topography (i.e., rolling ground, etc.) in my area limits use of precision services by farmers
- Soil or crop types in my area limit the profitability of precision agricultural practices for my customers
- Customers lack confidence in the agronomic recommendations made based on site-specific data
- Interpreting and making decisions with precision information takes too much of my customer's time
- Customer concerns with data privacy limit their participation

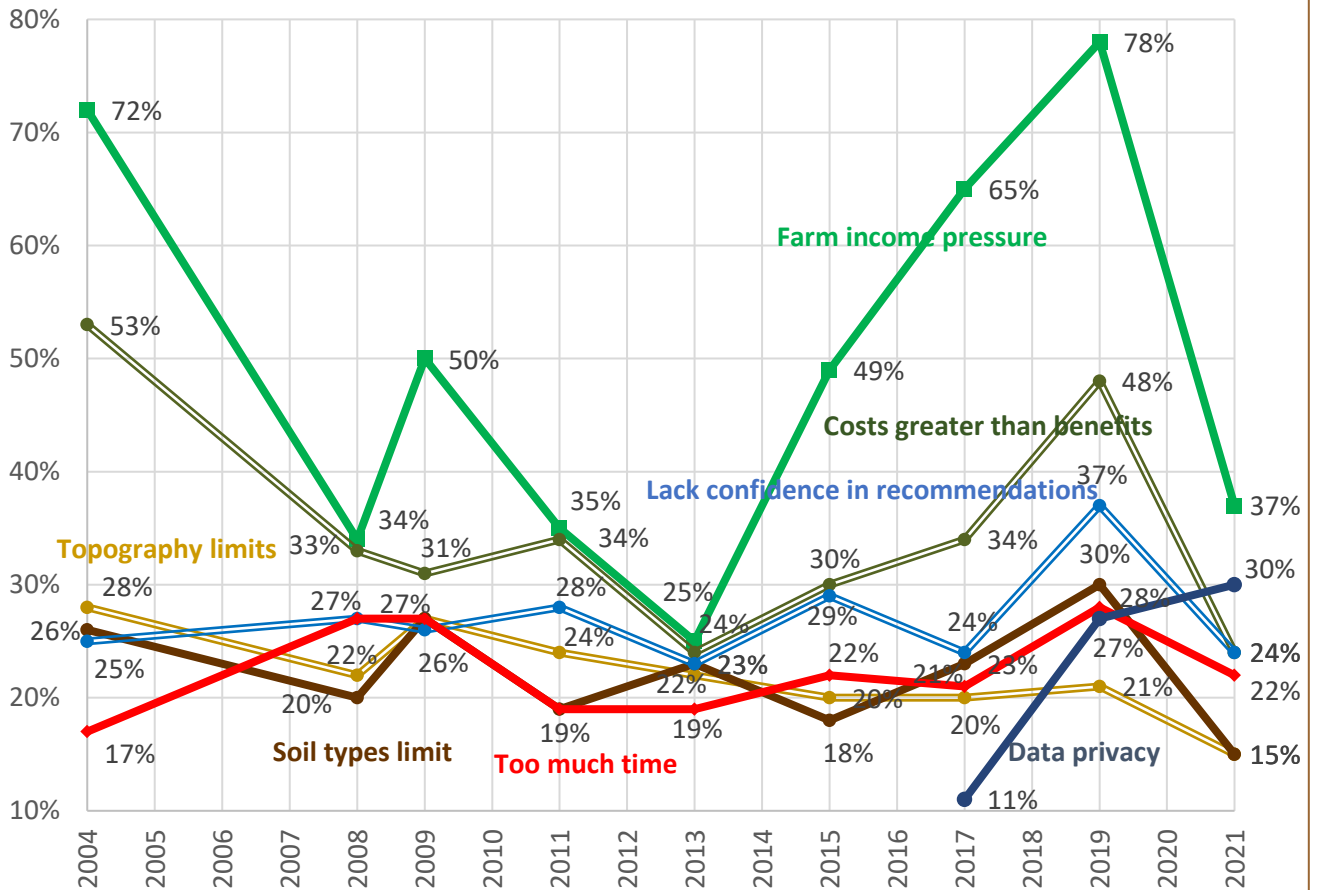


Figure 18, from 2021: Customer issues that create barriers to expansion and growth in precision agriculture.

## Dealer Barriers

Figures 19 and 20, using two charts for clarity, show factors related to dealers and technology—what barriers are keeping them from expanding their use of precision agriculture, and what is preventing them as dealers from offering more precision ag services? Similar to the farmer barriers, reported is the percentage who agree or strongly agree the stated barrier is preventing them from adopting or expanding their use of precision agriculture. Similar to customer barriers, all dealer barriers were down in 2021 compared to 2019, just as all went up in 2019 compared to 2017.

The three biggest barriers for success that dealers identified at present are “it is difficult to find employees who can deliver precision agricultural services” at 49%, “the equipment needed to provide precision services changes quickly, increasing my costs” at 46%, and “the fees we can charge for precision services are not high enough to make precision services profitable,” at 42%. Excluding in 2011 when “the cost of the equipment required to provide precision services limits our precision offerings” was higher than the difficulty of finding

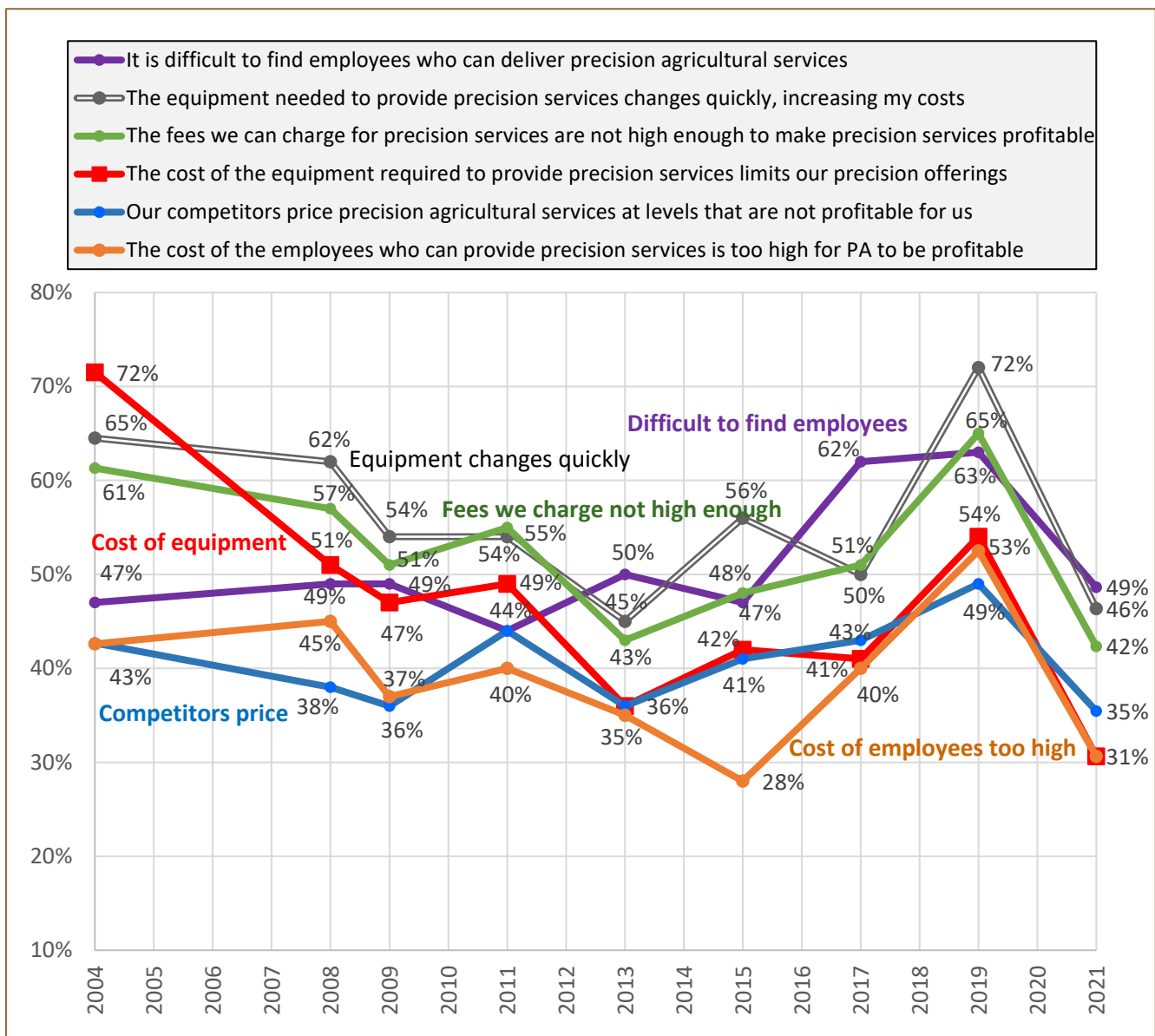


Figure 19, from 2021: Dealer and technology issues that create a barrier to expansion and growth in precision agriculture.



On the opposite end of the scale as a barrier was lack of manufacturer support, which dealers have consistently rated low, in fact the lowest always since this question was asked—indicating dealers feel they get good company support. Also consistently low as a barrier is “the equipment required to deliver precision services is too complex for many of my employees,” the second lowest for almost two decades with the exception of one year.

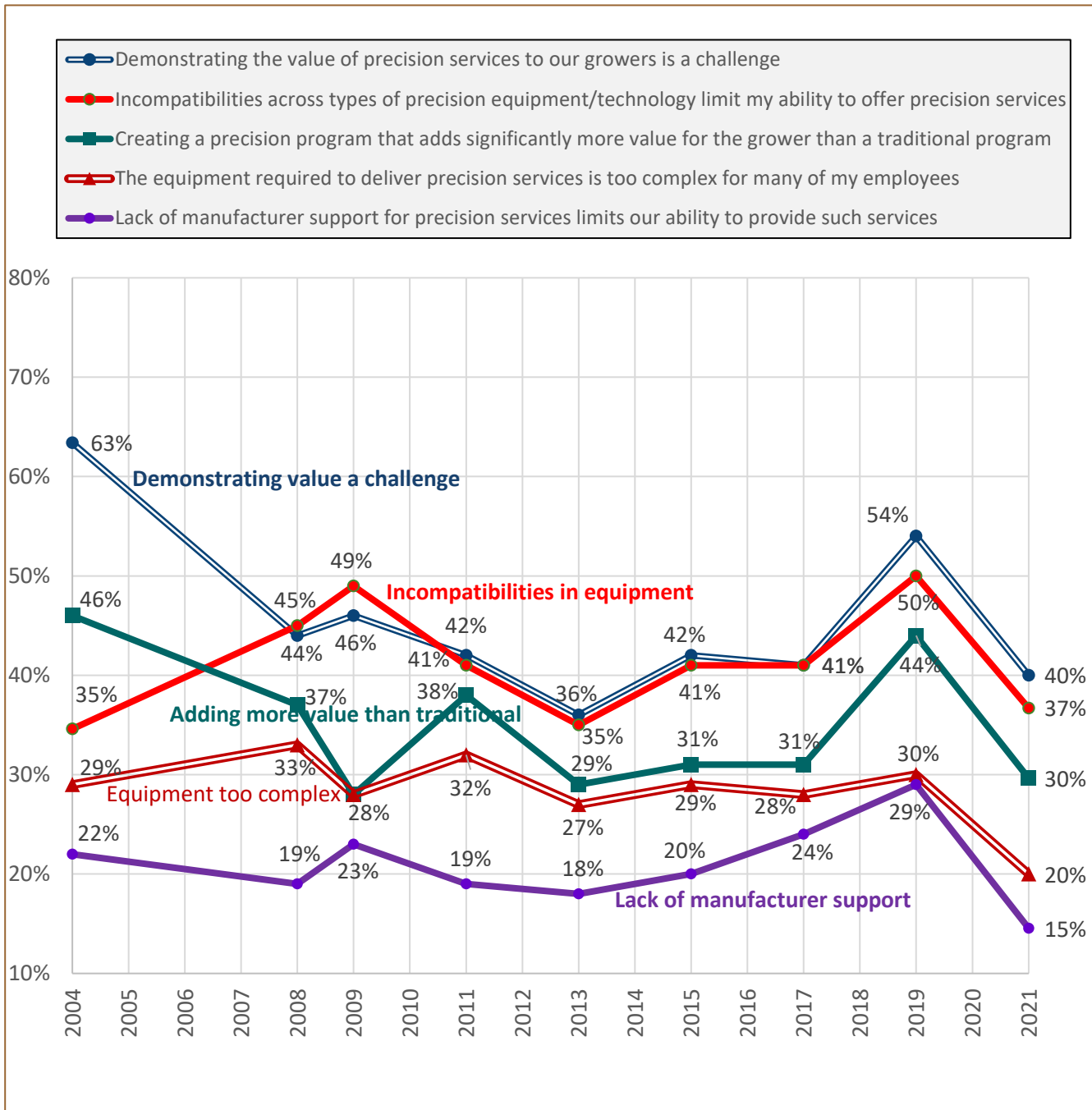


Figure 20, from 2021: Dealer and technology issues that create a barrier to expansion and growth in precision agriculture.

## SUMMARY

2022's Precision Agriculture Dealership Survey shows shifting technology use, concurrent with the dramatic swings in the prices of agricultural products and in the costs of growing crops. We report on 141 dealers who are serving farmers who primarily grown field crops and are mostly located in the Midwest. Dealers have invested in technology to streamline their logistics, such as fleet management and telemetry, used now by about half of dealers. More dealers are planning future customer offerings of variable rate pesticide applications, applying crop inputs with drones, using chlorophyll/greenness sensors, and making soil electrical conductivity (EC) maps. On-farm data is used the most for fertilizer-related decisions, and fertilizer-related offerings continue to provide greater returns than other services. The cost of the technology relative to the value gained in time or inputs mostly determines the return to precision investment. So when the cost and availability of labor, pesticides, fertilizers, and other inputs as well as crop prices grows faster than the cost of electronics and controllers to manage all that, the case for investment in digital ag can be more readily made.

The Precision Agriculture Dealership survey has been tracking the changes in digital technology use in crop retail input establishments and on farms since 1996. Since that time there have been watershed changes to the technologies as well as new types introduced. Two decades ago agri-dealers offering precision services were most likely grid or zone soil sampling along with offering customers variable rate fertilizer applications. And with the advent of the combine yield monitor at about that same time, there was much activity in trying to link soil nutrient tests with crop yield responses, and then working to determine the optimum combination of nutrients and soil amendments for any particular part of a field. With enhancements in planter technology, varying planting rates and varieties soon followed. Soil maps and aerial or satellite imagery were often a part of modeling crop responses, too.

Today, precision soil sampling and precision tissue sampling along with VRT fertilizer applications are customer offerings at most dealerships, along with helping customers analyze their yield monitor and other data, offering aerial, satellite, or drone imagery, and making variable seeding recommendations. In the next few years the greatest areas of growth will be in the numbers of dealers offering variable pesticide applications, crop inputs via drones, in crop greenness/chlorophyll sensors, and in using electrical conductivity sensors. Robotic scouting and robotic weeding services are being offered by a few dealers, but many times more than are offering now are planning to offer in the future. Most dealers offer precision soil sampling, but more offer whole field or grid sampling services as compared to management zones. If a dealer is zone sampling, more are using soil maps or yield maps to delineate zones as compared to soil electrical conductivity. If a dealer is grid sampling, most are offering samples in 2.5 acre grids, about a quarter offer in larger grids, and less than that in grids smaller than 2.5 acres.

Most dealers are using autoguidance and spray section/nozzle controllers for their custom pesticide and fertilizer applications, as has been the situation for several years. Growing in use, but at half or less of dealerships are fleet management to help manage sprayers and fertilizer rigs going from farm to farm, and in telemetry to expedite the exchange of information on the go.

Pooled on-farm data, especially for nutrient management, hybrid/variety selection and planting rates, is guiding decisions at rates multiples that of just five years ago. Dealers report pooled data has the most influence on phosphorus and potassium fertilizer decisions, more than any other at 45%, and also for liming decisions. About a third of dealers report hybrid/variety selection, pesticide selection, and nitrogen decisions are majorly influenced by on-farm pooled data.

Profitability

Dealers are at least breaking even on nearly all of their precision offerings, but are making money on just four of them overall—VRT fertilizer, VRT liming, grid or zone soil sampling, and precision planter equipment sales. The biggest money pits for dealers are drones and chlorophyll sensors.

Last year we asked dealers to rate the primary barriers preventing more farmers from adopting or expanding their use of precision agriculture, and factors preventing them as retailers from offering more precision ag services. Responses to all 18 possible barriers of adopting precision agriculture all went down in 2021 compared to 2019 with just one exception, concerns with data privacy. The three biggest barriers for success that dealers identified were *it is difficult to find employees who can deliver precision agricultural services; the equipment needed to provide precision services changes quickly, increasing my costs; and the fees we can charge for precision services are not high enough to make precision services profitable*. Excluding the farm income response which rises and falls with commodity prices, and in 2011 when dealers rated the cost of equipment barrier higher than the difficulty of finding employees, these three highest factors for 2021 were always the highest three going back a decade.

Still not on most acres but growing rapidly is planter variable down pressure. Most acres do not use satellite, airplane, or drone imagery and are not variable rate seeded, nor are hybrids variably placed in most fields. On the opposite end, the much-discussed coming technologies of robotics automation have not yet materialized to any extent on U.S. farms. Dealers report that most of the acres in their trade areas are farmed using autoguidance, most acres are grid or zone sampled, most are sprayed with boom section controllers, most planted acres use row controllers, and that most harvesting is done with a yield monitor. VRT fertilizer and VRT lime applications are used now on about half of farmer acres.

# SURVEY INSTRUMENT



## 22<sup>nd</sup> Precision Agriculture Services Dealership Survey



IRB APPROVAL 1702018754

Dear agricultural retailer,  
 The CropLife/Purdue survey is the longest-running, most widely used survey that chronicles the development and adoption of precision agriculture! We depend on your continued input. Please complete by March 1, 2022. Thank you for your participation!  
 Bruce Erickson & Jess Lowenberg-DeBoer *Purdue University* | Eric Sfiligoj *CropLife/Meister Media*

1. Which best describes your business? *[mark only one]*
- Agricultural retail input supplier. *Sell fertilizers, seeds, or pesticides, and related crop production services to farmers.*
  - Farm equipment dealer. We appreciate your interest, but are focusing on ag retail input suppliers for this survey.
  - Agricultural consultant. *Provide advice and services to farmers such as soil testing, scouting, or farm management.* We appreciate your interest, but are focusing on ag retail input suppliers for this survey.
  - Other: *[please specify]* \_\_\_\_\_ We appreciate your interest, but are focusing on ag retail input suppliers for this survey.

2. Are you a: *[please mark only one]*
- Independent dealership
  - Cooperative
  - Part of a national or regional chain (not a cooperative)
  - Other: *[please specify]* \_\_\_\_\_

3. Your primary responsibility: *[please mark only one]*
- Owner/general manager/location manager
  - Departmental manager
  - Precision manager
  - Application manager
  - Technical consultant/agronomist
  - Sales/sales management
  - Other: *[please specify]* \_\_\_\_\_

4. How many total retail outlets does your company own or manage? *[please mark only one]*
- None
  - 1
  - 2-5
  - 6-15
  - 16-25
  - More than 25

5. Rank the following crop types according to the value of products and services you provide to each *[1=highest, 2 next highest, etc. Leave blank if less than 2% of your business.]*
- field crops (corn, soy, wheat, rice, cotton, milo, sugar beets, dry beans, etc.)
  - hay and forages
  - nursery or greenhouse
  - vegetables (incl. potatoes, melons, lettuce, tomatoes)
  - tree fruits & nuts
  - berries (strawberries, blueberries, raspberries, etc.)
  - grapes
  - Other: *[please specify]* \_\_\_\_\_

6. For your retail location, what state are you located in?
- \_\_\_\_\_

7. In which of the following ways does your dealership use precision technology? *[mark all that apply]*
- GPS guidance systems with manual control (light bar)
  - GPS guidance systems with automatic control (autosteer)
  - Auto sprayer boom section or nozzle control
  - Sprayer turn compensation
  - Telematics to exchange information among applicators or to/from office locations
  - GPS fleet management for vehicle logistics, tracking locations of vehicles, and guiding vehicles to the next site
  - Smart scouting using an app on a mobile device to record field situations and locations
  - Predictive models for pest infestations
  - Do not use precision technology
8. How do you help manage the farm-level data (i.e., yield maps, soil tests, EC, imagery) of your farmer- customers to assist in their decision-making? *[mark all that apply]*
- Print maps for customers (yield, EC, soil maps, etc.)
  - No data aggregated among farmers, work with farmers only with the data from their own farms
  - Data aggregated among farmers but not outside dealership
  - Data aggregated among farmers including those outside dealership
  - Archiving and managing yield, soil test, and other data
  - Other *[please specify]* \_\_\_\_\_
  - Do not help customers with their farm-level data
9. What crop management decisions are being influenced by pooled data from your customer's farms?

*[please mark only one column per row]*

	No influence	Some influence	Major influence
Nitrogen decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
P and K decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Liming decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Overall hybrid or variety selection	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Variable hybrid or variety placement in field	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Overall crop planting rates	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Variable seeding rate prescriptions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Pesticide selection (herbicides, insecticides, or fungicides)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cropping sequence/rotation decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Irrigation decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other <i>[please specify]</i> :	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

10. Which services/products do you offer now? If not now, will you in three years? If you don't offer now and have no plans for the near future, leave blank.

	Offer now	Will offer by 2025
VRT fertilizer application	<input type="checkbox"/>	<input type="checkbox"/>
VRT lime application	<input type="checkbox"/>	<input type="checkbox"/>
VRT pesticide application	<input type="checkbox"/>	<input type="checkbox"/>
VRT seeding prescriptions	<input type="checkbox"/>	<input type="checkbox"/>
VRT irrigation prescriptions	<input type="checkbox"/>	<input type="checkbox"/>
Yield monitor and other data analysis	<input type="checkbox"/>	<input type="checkbox"/>
Satellite/aerial imagery	<input type="checkbox"/>	<input type="checkbox"/>
UAV or drone imagery	<input type="checkbox"/>	<input type="checkbox"/>
Grid or zone soil sampling	<input type="checkbox"/>	<input type="checkbox"/>
Grid or zone plant tissue sampling	<input type="checkbox"/>	<input type="checkbox"/>
Soil electrical conductivity (EC) mapping	<input type="checkbox"/>	<input type="checkbox"/>
Other soil sensors mounted on a pickup, applicator or tractor (example:pH sensor)	<input type="checkbox"/>	<input type="checkbox"/>
Chlorophyll/greenness sensors (CropSpec, GreenSeeker, OptRx, etc.)	<input type="checkbox"/>	<input type="checkbox"/>
Precision planter equipment sales	<input type="checkbox"/>	<input type="checkbox"/>
Telematics equipment sales (Farmobile, Trimble DCM-300, etc.)	<input type="checkbox"/>	<input type="checkbox"/>
Profit/cost mapping	<input type="checkbox"/>	<input type="checkbox"/>
Electronic records/mapping for traceability	<input type="checkbox"/>	<input type="checkbox"/>
Wired or wireless sensor networks, IoT	<input type="checkbox"/>	<input type="checkbox"/>
Robotic crop scouting	<input type="checkbox"/>	<input type="checkbox"/>
Robotic crop weeding	<input type="checkbox"/>	<input type="checkbox"/>
Crop inputs (seeding, pesticides, fertilizers) applied with a UAV/drone	<input type="checkbox"/>	<input type="checkbox"/>

11. Approximately what percentage of the total acreage in your market area (all growers, not just your current customers) is currently using the following practices?

VRT fertilizer application	_____%
VRT lime application	_____%
VRT pesticide application	_____%
VRT seeding	_____%
Variable hybrid/variety placement within fields	_____%
Variable rate irrigation	_____%
Satellite or aerial imagery	_____%
UAV or drone imagery	_____%
Guidance/autosteer	_____%
Sprayer section controllers	_____%
Planter row or section shutoffs	_____%
Variable down pressure on planter	_____%
Grid or zone soil sampling	_____%
Soil EC mapping	_____%
Chlorophyll/greenness sensors for N management	_____%
Yield monitor	_____%
Cloud storage of farm data	_____%
Any data analysis service (Granular, FieldView, FBN, etc.)	_____%
Wired or wireless sensor networks, IoT	_____%
Robotics/automation for weeding	_____%
Robotics/automation for scouting	_____%
Robotics/automation on harvester	_____%
Autonomous support vehicle (grain cart) for harvest	_____%
Electronic records/mapping for traceability	_____%
Selective harvest for quality improvement	_____%

12. As you look at the current and future precision situation in your local market, what emerging precision technologies have the greatest potential to impact your business? \_\_\_\_\_

13. Does your company have a customer data privacy statement and/or data terms & conditions agreement? Yes  No

14. For the following services that you offer, currently how profitable is each specific service for your dealership?

	Not breaking even	Breaking even	Making a profit	Don't know	Don't offer this
	<i>please mark only one column per row</i>				
VRT fertilizer application	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
VRT lime application	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
VRT pesticide application	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
VRT seeding prescriptions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
VRT irrigation prescriptions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Yield monitor and other data analysis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Satellite/aerial imagery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
UAV or drone imagery	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Grid or zone soil sampling	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Grid or zone plant tissue sampling	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Soil electrical conductivity (EC) mapping	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other soil sensors mounted on a pickup, applicator or tractor (example:pH sensor)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chlorophyll/greenness sensors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Precision planter equipment sales	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Telematics equipment sales	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Profit/cost mapping	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Electronic records/mapping for traceability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Wired or wireless sensor networks, IoT	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Robotic crop scouting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Robotic crop weeding	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Crop inputs applied with a UAV/drone	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

THANKS AGAIN FOR YOUR INPUT!